

Financial report 2020
Coöperatieve Vereniging United
World College Maastricht U.A.

Maastricht

30/06/2021

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Board Report

1. Operational Report

An unusual year

The year 2020 will be remembered by the global outbreak of the Covid-19 pandemic, which has also had a significant impact on UWC Maastricht. Learning from our sister UWC schools in Asia, who closed their doors in February 2020, we were relatively well prepared when we, following government instructions, moved our educational provisions online for an extended period in March, April and May. The pandemic has challenged the school innumerable ways, and has asked a lot from our students, staff and parental community.

The Covid-19 footprint is evidently noticeable throughout this annual report. The partial school closure and lockdown led to a reduced expenditure in a number of school operations, resulting in a higher than usual financial result. Organizationally the pandemic had an influence on the number of staff and student departures and arrivals, leading to less activity and movement than in a usual year.

Although the Covid-19 pandemic has had an impact on the school, we have no reason to believe the pandemic poses a significant challenge to the short and long-term continuation of UWC Maastricht. We are mindful that some of the negative consequences (e.g. financial, student enrollment) may only become apparent in 2021. Yet we trust that the school is sufficiently resilient to be able to mitigate these challenges.

Governance

Following the signing of the *Samenwerkingsovereenkomst Coöperatie UWC Maastricht* in 2017 the Coop partners have worked hard to develop a management statute for the Cooperation UWC Maastricht. Following this process, 2020 saw the completion of the *schoolmanagementstatuut*. This document stipulates how the Board delegates some of its responsibilities to the Head of College. An update of the schools Participation Council statute (*Medezeggenschapsstatuut*) is planned and underway in 2021.

The challenge with the Foundation UWCM and its relationship with Foundation UWC Nederland continued to be a priority in 2020. Discussions have been going on for some time about Foundation UWC Nederland joining the Cooperative with the simultaneous withdrawal of Foundation UWCM from the Cooperative. This change leads to a simplification of the governance structure, which promotes cooperation. Foundation UWC Nederland does not wish to take over the debt on the member account of Foundation UWCM. Foundation UWCM is not financially strong enough to settle the members account from its own resources. The solution was found on June 14, 2021 through agreement in the ALV on the cost allocation of residential students for secondary education. In the past, the common view and consistent policy was that the school fee for Diploma Program should be charged. The cost allocation has been revised with retroactive effect on the basis of the cooperation agreement and ALV agreements from the past. As a result, the debt on the member account of foundation UWCM has been cancelled because lower costs were charged with retroactive effect. There is no error correction, which would have implied that financial statements from the past should also have to be corrected. The effect of this change in the 2020 annual accounts is that the provision for the members account of € 1.209.797 is released in the result of 2020. The result 2020 improved with € 1.209.797. In the profit appropriation decision 2020, € 1.209.797 positive result is allocated to the Foundation UWCM member account. As a result, the position of the members account of Foundation UWCM is nil as of January 1, 2021.

There have been no changes to the School Board and General Members Meeting (ALV). A recruitment process for a new ALV Chair and two School Board members started in December 2020.

Finance

Financially the school has had a good year. Challenges remain in the budget of the Primary school, although we managed to close 2020 with a small positive result. The Boarding column remains a matter of attention. The boarding result is positively impacted by the release of the provision for the members account of € 1.209.797 in the result of 2020. This is an incidental benefit. The boarding costs are further more positively impacted by incidental savings caused by deferred activities due to the Covid-19 pandemic. This forced a large number of students to return home for an extended period of time, resulting in a significantly reduced Mensa bill. Only a small percentage of parents opted for a return in school fees as a result of this predicament. A negative impact on the boarding costs is the dotation of the provision for the members account of foundation UWCM. The Secondary schools remains financially healthy. We close the financial year with an overall positive result of € 1.949.667 (2019: € 741.769).

Student numbers

Covid-19 has had an impact on student movements, with a significantly lower flow of families leaving and joining the school. Student numbers remain stable overall, although we notice a decrease in student enrolment in the Primary school. In Secondary, the student number continues to grow at a low but steady pace. Six additional temporary classrooms and office spaces were put in use in January 2020. These much-needed Secondary classrooms provide a three-year solution. Conversations with the Gemeente Maastricht for a more permanent solution will continue in 2021.

School plan 2018-2023

Despite our pandemic times, UWC Maastricht continued to implement the School plan 2018-2023. Focal points are the continued sustainability of our campus, resulting in 2020 in the installation of 1100 solar panels, a process to be completed in February 2021. We also installed our first vertical garden as part of our ambition to make our campus greener and more pleasant. Our ambition to maximize the use of our campus resulted in temporary classrooms on the car park, the redesign of Mensa and additional bicycle parking bays. A similar redesign of the Library in the Secondary building is planned for 2021.

The ongoing professionalisation of staff continues to be a focal area within the school. The Covid-pandemic resulted in a schoolwide rapid learning of technological skills. This reality, together with a better student-tracking approach and use of software, continues to be work in progress. In the areas of Finance and HR too, technology is more and more enabling the organisation to be more efficient and professional.

Educational developments

The Covid-19 pandemic forced us to increase our online educational provision and allowed us to experiment and become experienced in various innovative uses of technology for learning. This process was accelerated with the arrival of our first Director of Technology and Learning in August. The development of our Outdoor Education Programme, another key priority, was significantly hindered by the Covid-restrictions, closing of camp sites and limitations to cross border hiking.

In the fall of 2020 we made the decision to proceed with the process to adopt the IB Career-related Programme (IBCP), for first offering alongside the IBDP in September 2022 and first examinations in May 2024. This is an exciting development in which we will be the pioneer within UWC and one of the first within the Dutch International Secondary Schools network. Together with our sister UWCs, work is underway to share resources and courses through one UWC Global Campus.

2. General information

Mission statement

UWC makes education a force to unite people, nations and cultures for peace and a sustainable future. UWC Maastricht will deliver a challenging and transformational educational experience to a diverse cross section of students, inspiring them to create a more peaceful and sustainable future.

Values

Our unique model of education, driven by our mission and nine values, supports young people to flourish – physically, intellectually, emotionally and ethically.

Our nine values

International and intercultural understanding

We are committed to building communities that are free from prejudice and intolerance, irrespective of people's gender, and socioeconomic, cultural, racial, religious or national background.

Celebration of difference

We consciously create supportive environments where differences are valued and recognised for the strength they bring to communities

Personal responsibility and integrity

Personal responsibility, accountability and integrity are at the heart of the UWC experience. We expect the people we work with to behave in a similar way.

Mutual responsibility and respect

We believe in collaboration and mutual support, and recognise that respect underpins the smooth functioning of any encounter or team. People who work with our members find them dependable and respectful.

Compassion and service

Our actions and language communicate compassion and commitment to communities. We work at all levels – personally, locally, regionally, nationally – to make the world a better place.

Respect for the environment

We recognise our interdependence with the environment and actively seek solutions that will contribute to a sustainable future. Our choices and actions demonstrate this commitment.

A sense of idealism

We inspire our members to believe that it is possible to make a difference and work with others who share that belief.

Personal challenge

We are committed to learning through doing. By taking the initiative and taking on challenges, we learn about ourselves and those around us, developing a sense of responsibility for others

Action and personal example

We believe in the importance of acting on your beliefs and making your voice heard so your actions stand out.

Codes of conduct

Dutch education does not have a universally accepted code of conduct for teachers or professionals working in primary and secondary schools. The UWC movement has adopted a set of nine values and a mission statement, and all staff are expected to align their behaviour to these values in the pursuit of the UWC mission. In addition, all students, particularly the residential students, are expected to follow the UWC code of conduct. This code of conduct was established in 2008. As a CIS accredited and UWC school we also follow protocols and minimum standards established by these partner organizations.

In recruitment, we choose to follow the standards of the NVP, the Nederlandse Vereniging voor Personeelsmanagement & Organisatieontwikkeling.

CSR ('maatschappelijk verantwoord ondernemen')

As a Charitable Foundation, the Cooperative UWC Maastricht makes education a force for peace and a sustainable future. We take our societal responsibility seriously, and endorse the dictum of educational philosopher John Dewey that "the moral responsibility of the school, and to those who conduct it, is to society." As a school that depends on a fundraising function, we also have a policy towards ethical fundraising. This policy stipulates that we will not solicit funds from organizations and companies with values opposed to ours (e.g. the armament industry) or from those whose activities are at odds with public health (e.g. tobacco companies).

Legal structure

The Coöperatieve Vereniging United World College Maastricht U.A. is a cooperative. The members of the cooperative are Stichting Limburgs Voortgezet Onderwijs, Mosalira Stichting voor leren, onderwijs en opvoeding and Stichting United World College Maastricht.

The main activities of the Coöperatie are :

- providing international education to primary and secondary students in the age of 3 till 18 based on the UWC Mission statement;
- exploit and maintain the campus which is used for providing the education.

International

UWC has eighteen schools and colleges on four continents. Each of the schools and colleges has its own distinct character and identity, influenced by the host country, the specific setting, cultural context and the community. What makes each one of them a UWC is a deliberately diverse student body, with students coming from all over the world, bringing with them very different backgrounds to learn and live together - and their joined mission to make education a force for peace and sustainability.

Africa:

Waterford Kamhlaba UWC - Mbabane, Swaziland
UWC Tanzania, Moshe and Arusha, Tanzania

Asia:

Li Po Chun UWC - Hong Kong SAR
UWC Changshu - Changshu, China
UWC Mahindra College - Pune, India
UWC South East Asia - Singapore
UWC Thailand - Phuket, Thailand
UWC Isak - Japan

Europe:

UWC Adriatic - Duino, Italy
UWC Atlantic College - Llantwit Major, UK
UWC Dilijan - Dilijan, Armenia
UWC Maastricht - Maastricht, the Netherlands
UWC in Mostar - Mostar, Bosnia and Herzegovina
UWC Red Cross Nordic- Flekke, Norway
UWC Robert Bosch College - Freiburg, Germany

The Americas:

Pearson College UWC Victoria - Canada
UWC-USA Montezuma - New Mexico, USA
UWC Costa Rica - Santa Ana, Costa Rica

3. Financial information

Development of income and expenses

To provide insight in the development of the result for 2020, below an outline has been prepared based on the profit and loss account of 2020 compared to the profit and loss account of 2019. Income and expenses are expressed in euros and as a percentage of the total revenue.

	2020		2019		movement	
	€		€		€	
Revenue						
Government contributions	7.518.375	43%	7.223.613	43%	294.762	4%
School-, scholarship and registration fees	9.277.243	53%	8.797.866	52%	479.377	5%
Other revenues	709.080	4%	746.211	4%	(37.131)	-5%
	<u>17.504.698</u>	100%	<u>16.767.690</u>	100%	<u>737.008</u>	4%
Expenses						
Personnel costs	11.979.242	68%	11.174.547	67%	804.695	7%
Depreciations	433.601	2%	385.151	2%	48.450	13%
Housing costs	1.418.936	8%	1.311.976	8%	106.960	8%
Other operating expenses	1.709.230	10%	3.137.838	19%	(1.428.608)	-46%
	<u>15.541.009</u>	89%	<u>16.009.511</u>	95%	<u>(468.502)</u>	-3%
Operating profit	1.963.689	11%	758.179	5%	1.205.511	159%
Financial income and expenses	(14.022)	0%	(16.410)	0%	2.388	-15%
Result before tax	<u>1.949.667</u>	11%	<u>741.769</u>	4%	<u>1.207.899</u>	163%
Tax on result	-		-			
Result after tax	<u><u>1.949.667</u></u>	11%	<u><u>741.769</u></u>	4%	<u><u>1.207.899</u></u>	163%

The major positive influence on the result 2020 compared to 2019 is:

The increase in student numbers but also the indexation of school fees and subsidies led to a higher income of government contributions and school fees. The government contributions and school fees increased with € 774.140

The other operating expenses also include the educational costs and the endowment provision bad debts. Due to Covid-19 not all the planned educational activities could take place. This has led to savings. On June 14, 2021 an agreement was made in the ALV on the cost allocation of residential students for secondary education. The cost allocation has been revised with retroactive effect. As a result, the debt on the member account of foundation UWCM has been cancelled because lower costs were charged with retroactive effect. The effect of this change is that the provision for the members account of € 1.209.797 is released in the result of 2020. As a result, the endowment provision bad debts has a credit balance of € 1.087.258,- The other operating expenses decreased with € 1.428.608,-.

The major negative influence on the result 2020 compared to 2019 is:

The personnel costs increased mainly due to the indexation in the CLA 2019-2020.

Balance sheet

To provide insight in the development of the balance sheet for 2020, below an outline has been prepared based on the balance sheet of 2020 compared to the balance sheet of 2019.

Assets and Liabilities are expressed in euros and as a percentage of the total of the balance sheet.

	<u>31-12-2020</u>		<u>31-12-2019</u>		<u>movement</u>	
	€		€		€	
<u>Assets</u>						
<u>Fixed assets</u>						
Tangible fixed assets	3.539.694	28%	3.115.678	28%	424.016	14%
Financial fixed assets	1.268.984	10%	576.979	5%	692.005	120%
<u>Current assets</u>						
Inventories	65.246	1%	61.989	1%	3.257	5%
Receivables	3.745.816	29%	2.915.782	26%	830.034	28%
Cash at banks and in hand	4.221.623	33%	4.425.705	40%	(204.082)	-5%
	<u>12.841.363</u>	<u>100%</u>	<u>11.096.132</u>	<u>100%</u>	<u>1.745.231</u>	<u>16%</u>
	<u>31-12-2020</u>		<u>31-12-2019</u>		<u>movement</u>	
	€		€		€	
<u>Liabilities</u>						
<u>Equity</u>						
Other reserve	1.606.499	13%	931.563	8%	674.936	72%
Undistributed profit	1.949.667	15%	741.769	7%	1.207.898	163%
<u>Provisions</u>	2.641.900	21%	2.165.496	20%	476.404	22%
<u>Non-current liabilities</u>	-	0%	187.188	2%	(187.188)	-100%
<u>Current liabilities</u>	6.643.296	52%	7.070.116	64%	(426.820)	-6%
	<u>12.841.363</u>	<u>100%</u>	<u>11.096.132</u>	<u>100%</u>	<u>1.745.231</u>	<u>16%</u>

The major influence on the balance sheet 2020 compared to 2019 is:

The increase in the tangible fixed assets is due to the investments.

On June 14, 2021 an agreement was made in the ALV on the cost allocation of residential students for secondary education. In the past, the common view and consistent policy was that the school fee for Diploma Program should be charged. The cost allocation has been revised with retroactive effect on the basis of the cooperation agreement and ALV agreements from the past. As a result, the debt on the member account of foundation UWCM has been cancelled because lower costs were charged with retroactive effect. In 2020 is the provision for the members account of € 1.209.797 released in the result. As result the financial fixed assets increased.

The receivables increased due to the extended payment of debtors and debtors are paying less quickly due to Covid-19. The debtors are closely monitored.

The increase in the other reserve is due to the positive result of 2019 and the increase of the provisions is due to the additions of the maintenance provision.

The current liabilities decreased due to a lower amount of deferred income bilateral agreements United World College the Netherlands and a lower amount of deferred income sponsoring.

Written by Lodewijk van Oord, Head of College, on behave of the board.

Financial statements

Balance sheet as at 31 December 2020

(Before appropriation of result)

Assets		31-12-2020		31-12-2019	
		Note	€	€	€
Fixed assets					
Tangible fixed assets	4.		3.539.694		3.115.678
Financial fixed assets	5.		<u>1.268.984</u>		<u>576.979</u>
			4.808.678		3.692.657
Current assets					
Inventories	6.		65.246		61.989
Receivables	7.		3.745.816		2.915.782
Cash at banks and in hand	8.		<u>4.221.623</u>		<u>4.425.705</u>
			8.032.685		7.403.476
			<u>12.841.363</u>		<u>11.096.132</u>

(Before appropriation of result)

Liabilities		<u>31-12-2020</u>		<u>31-12-2019</u>	
	Note	€	€	€	€
Equity					
Other reserve	9.	1.606.499		931.563	
Undistributed profit	10.	<u>1.949.667</u>		<u>741.769</u>	
		3.556.167		1.673.332	
Provisions	11.	2.641.900		2.165.496	
Non-current liabilities	12.	-		187.188	
Current liabilities	13.	<u>6.643.296</u>		<u>7.070.116</u>	
		<u>12.841.363</u>		<u>11.096.132</u>	

Income statement for the year ended 31 December 2020

		2020	Budget 2020	2019
	Note	€	€	€
Revenue				
Government contributions	15.	7.518.375	7.158.775	7.223.613
School-, scholarship and registration fees	16.	9.277.243	9.288.960	8.797.866
Other revenues	17.	709.080	762.200	746.211
		<u>17.504.698</u>	<u>17.209.936</u>	<u>16.767.690</u>
Expenses				
Personnel costs	18.	11.979.242	11.700.594	11.174.547
Depreciations	19.	433.601	414.414	385.151
Housing costs	20.	1.418.936	1.340.574	1.311.976
Other operating expenses	21.	1.709.230	3.120.575	3.137.838
		<u>15.541.009</u>	<u>16.576.156</u>	<u>16.009.511</u>
Operating profit		<u>1.963.689</u>	<u>633.780</u>	<u>758.179</u>
Financial income and expenses	22.	- 14.022	- 4.924	- 16.410
		<u>1.949.667</u>	<u>628.856</u>	<u>741.769</u>
Result before tax		<u>1.949.667</u>	<u>628.856</u>	<u>741.769</u>
Tax on result		-	-	-
Result after tax		<u>1.949.667</u>	<u>628.856</u>	<u>741.769</u>

Cash flow statement for the year ended 31 December 2020

	<u>31-12-2020</u>		<u>31-12-2019</u>	
	€	€	€	€
Cash flow from operating activities				
Operating profit/(loss)		1.963.689		758.179
<i>Adjustments for:</i>				
Depreciation fixed assets	831.851		783.648	
Release contribution from third parties	(428.642)		(428.642)	
Movement in provisions	476.404		550.655	
		879.613		905.661
<i>Movements in working capital:</i>				
Inventories	(3.257)		(5.876)	
Receivables	(830.034)		39.213	
Current liabilities (excluding borrowings)	(426.820)		779.404	
		(1.260.111)		812.741
Cash generated from operations		1.583.192		2.476.581
Interest paid	(14.022)		(16.411)	
		(14.022)		(16.411)
Net cash generated from operating activities		1.569.170		2.460.170
Cash flow from investment activities				
Investments in tangible fixed assets	(827.225)		(365.392)	
Net cash generated from investment		(827.225)		(365.392)
Cash flow from financing activities				
Movement current account mothers	237.977		(1.322.560)	
Movement provision for financial fixed assets	(1.025.023)			
Loss Boarding 2019 added on the members account foundation UWCM	(66.833)			
Release Student Initiative Fund (SIF)	(92.147)			
Net cash generated from financing		(946.026)		(1.322.560)
Net increase/(decrease) in cash at banks and in		(204.081)		772.218
Balance as at 1 January		4.425.705		3.653.487
Movements during the financial year		(204.081)		772.218
Balance as at 31 December		<u>4.221.623</u>		<u>4.425.705</u>

Notes to the balance sheet and income statement

1. General notes

1.1. Activities

The Coöperatieve Vereniging United World College Maastricht U.A. makes education a force to unite people, nations and cultures for peace and a sustainable future. UWC Maastricht will deliver a challenging and transformational educational experience to a diverse cross section of students, inspiring them to create a more peaceful and sustainable future.

The main activities of the Coöperatie are :

- providing international education to primary and secondary students in the age of 3 till 18;
- exploit and maintain the campus which is used for providing the education.

1.2. Registered office

The registered and actual address of Coöperatieve Vereniging United World College Maastricht U.A. is Discusworp 65, 6225 XP Maastricht.

1.3. Related parties

All legal entities that can be controlled, jointly controlled or significantly influenced are considered to be a related party. Also entities which can control the Company are considered to be a related party. In addition, statutory directors, other key management of Coöperatieve Vereniging United World College Maastricht U.A. or the ultimate parent company and close relatives are regarded as related parties. Transactions with related parties are disclosed in the notes insofar as they are not transacted under normal market conditions. The nature, extent and other information is disclosed if this is necessary in order to provide the required insight.

1.4. Accounting policies for the cash flow statement

The cash flow statement has been prepared using the indirect method. The cash items disclosed in the cash flow statement comprise cash at banks and in hand.

2. General accounting policies

2.1. General

The financial statements are drawn up in accordance with the provisions of Title 9, Book 2 of the Dutch Civil Code and the firm pronouncements in the Dutch Accounting Standards including accounting guidelines RJ 640 accounting regulations regarding 'non-for-profit' entities and RJ 660 accounting regulations regarding educational institutions, as published by the Dutch Accounting Standards Board ('Raad voor de Jaarverslaggeving'). Assets and liabilities are generally valued at historical cost, production cost or at fair value at the time of acquisition. If no specific valuation principle has been stated, valuation is at historical cost. In the balance sheet, income statement and the cash flow statement, references are made to the notes.

2.2. Comparison with previous year

The valuation principles and method of determining the result are the same as those used in the previous year, with the exception of the changes in accounting policies as set out in the relevant sections.

2.3. Foreign currency

Transactions in foreign currencies are stated in the financial statements at the exchange rate of the functional currency on the transaction date.

3. Accounting policies applied to the valuation of assets and liabilities

3.1. Tangible fixed assets

Land and buildings are valued at historical cost plus additional costs or production cost less straight-line depreciation based on the expected useful life. Land is not depreciated. Impairments expected on the balance sheet date are taken into account. With regard to the determination as to whether a tangible fixed asset is subject to an impairment, please refer to the relevant section.

Subsidies on investments will be deducted from the historical cost price or production cost of the assets to which the subsidies relate.

A provision for major maintenance has been created for the future costs of major maintenance to the buildings. The addition to the provision is determined based on the expected amount of the maintenance work and the intervals between the times when major maintenance work is carried out.

The used depreciation periods are :

- Land	no depreciation
- Buildings	40 years
- Inventory and furniture	10-20 years
- ICT	3-5 years

3.2. Financial fixed assets

Receivables recognised under financial fixed assets are initially measured at fair value and subsequently carried at amortised cost.

3.2.1. Members account

The members account can be debited or credited according to the members contract. The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary cost, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. The members accounts are free of interest.

3.3. Impairment of non-current assets

The realisable value is initially based on a binding sale agreement; if there is no such agreement, the realisable value is determined based on the active market, whereby usually the prevailing bid price is taken as market price. For the determination of the value in use, an estimate is made of the future net cash flows.

If it is established that an impairment that was recognised in the past no longer exists or has reduced, the increased carrying amount of the asset concerned is set no higher than the carrying amount that would have been determined if no impairment value adjustment for the asset concerned had been reported.

The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. If any such evidence exists, the impairment loss is determined and recognised in the income statement

The amount of an impairment loss incurred on financial assets stated at amortised cost is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss shall be reversed. The reversal shall not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal shall be recognised through profit or loss.

3.4. Inventories

The inventories refers to the study books which are being used by the students and to the library books. Inventories are valued at historical cost less straight-line depreciation based on the expected useful life. The used depreciation period for study and library books is four years.

3.5. Accounts receivable

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost. If payment of the receivable is postponed under an extended payment deadline, fair value is measured on the basis of the discounted value of the expected revenues. Interest gains are recognised using the effective interest method. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables.

3.6. Cash at banks and in hand

Cash at banks and in hand represent cash in hand, bank balances and deposits with terms of less than twelve months. Cash at banks and in hand is carried at nominal value.

3.7. Equity

The equity contains the result before appropriation.

3.8 Continuity reserve

The continuity reserve has been drawn up to cover risks in the short-term and to ensure the Coöperatieve Vereniging United World College Maastricht U.A. can meet its obligations in the future in case of unexpected events. The continuity reserve consists of freely disposable capital. The size of the continuity reserve is based on the risk analysis which was performed in the beginning of 2020.

3.8. Provisions

3.8.1. General

Provisions are measured at the best estimate of the amount that is necessary to settle the obligation as per the balance sheet date. The other provisions are carried at the nominal value of the expenditure that is expected to be necessary in order to settle the obligation, unless stated otherwise.

The cooperative association has a defined benefit pension plan with the APG pension fund. The pension plan is based on the average salary system.

The cooperative association pays premiums based on legal requirements and a contractual basis to the APG pension fund. The Cooperation has no other obligation under the pension plan then to pay the pension premiums. Premiums are recognised as employee cost when they are due. Prepaid contributions are recognised as deferred assets if these lead to a refund or reduction of future payments. Contributions that are due but have not yet been paid are presented as liabilities.

3.8.2. Provision for major maintenance of buildings

A provision is recognised for expenditures incurred on major maintenance work on buildings in order to spread these costs over a number of financial years. The addition to the provision is determined based on the expected amount of the maintenance work and the intervals between the times when major maintenance work is carried out.

3.9. Non-current liabilities

The non-current liabilities are valued at the fair value.

3.9.1. Members account

On initial recognition long-term debts are recognised at fair value. Transaction costs which can be directly attributed to the acquisition of the long-term debts are included in the initial recognition. After initial recognition long-term debts are recognised at the amortised cost price, being the amount received taking into account premiums or discounts and minus transaction costs. The difference between stated book value and the mature redemption value is accounted for as interest cost in the income statement on the basis of the effective interest rate during the estimated term of the long-term debts.

The members account can be debited or credited according to the members contract. The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary cost, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. The members accounts are free of interest.

3.10. Current liabilities

On initial recognition current liabilities are recognised at fair value. After initial recognition current liabilities are recognised at the amortised cost price, being the amount received, taking into account premiums or discounts, less transaction costs. This usually is the nominal value.

4. Principles for the determination of the result

4.1. General

The result is the difference between the realisable value of the goods/services provided and the costs and other charges during the year. The results on transactions are recognised in the year in which they are realised.

4.2. Sales of services

Revenues from the services rendered are recognised in proportion to the services delivered, based on the services rendered up to the balance sheet date in proportion to the total of services to be rendered. The Government contributions, school-, scholarship, registration fees and other revenues are included in the revenue in the year to which they apply.

4.3. Other operating income

In other operating income results are recognized which are not directly linked to the supply of goods or services as part of the normal, non-incidental operations. The other operating income comprises of royalty income. Royalty income is recognised on an accrual basis in accordance with the substance of the relevant agreements.

4.3. Personnel costs

Salaries, wages and social security contributions are charged to the income statement based on the terms of employment, where they are due to employees and the tax authorities respectively. The cooperative association pays premiums based on legal requirements and a contractual basis to the APG pension fund. The cooperative association has no other obligation under the pension plan then to pay the pension premiums. Premiums are recognised as employee cost when they are due.

4.4. Depreciations

The depreciations of tangible fixed assets are based on the historical cost. The depreciations are based on straight-line depreciation and the expected useful life. Land is not depreciated.

4.5. Housing cost and other operating expenses

These cost are based on the historical cost and are recorded as cost in the year which these cost relate to.

4.6. Financial income and expenses

Interest income and expenses are recognised on a pro rata basis, taking account of the effective interest rate of the assets and liabilities to which they relate.

4. Tangible fixed assets

	Land and buildings	Inventory Furniture & ICT	Assets under con- struction	Total
	€	€	€	€
Balance as at 1 January 2020				
Acquisition cost	19.488.156	3.082.963	-	22.571.119
Cumulative depreciation	(3.181.059)	(1.872.979)	-	(5.054.037)
Cumulative contribution third parties	(17.145.676)			(17.145.676)
Cumulative release contribution third parties	2.744.272			2.744.272
Book values	1.905.694	1.209.984	-	3.115.678
Movements				
Investments without donations from third parties	398.655	428.570		827.225
Donations from third parties	-	-	-	-
Disposals		(799.123)		(799.123)
Depreciation	(529.981)	(284.995)	-	(814.976)
Release contribution from third parties	428.642	-	-	428.642
Depreciation on disposals		782.248		782.248
Balance	297.316	126.700	-	424.016
Balance as at 31 December 2020				
Acquisition costs	19.886.811	2.712.410	-	22.599.221
Cumulative impairments and depreciation	(3.711.040)	(1.375.726)	-	(5.086.765)
Cumulative contribution third parties	(17.145.676)			(17.145.676)
Cumulative release contribution third parties	3.172.914			3.172.914
Book value	2.203.010	1.336.684	-	3.539.694

The total investment in 2020 is € 827.225 and this is within the budget 2020 € 856.120,-.

5. Financial fixed assets

The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary costs, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. If this is an asset item it is a receivable. The members accounts are free of interest. Nothing has been agreed in respect of securities.

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Members account foundation UWCM	1.209.797	1.276.631
Provision for members account foundation UWCM	-	(1.025.023)
Members account foundation Mosalira	33.323	325.371
Members account foundation LVO	25.864	-
Ending balance	<u>1.268.984</u>	<u>576.979</u>

In 2019 the members account foundation LVO was included under the non-current liabilities.

On June 14, 2021 an agreement was made in the ALV on the cost allocation of residential students for secondary education. In the past, the common view and consistent policy was that the school fee for Diploma Program should be charged. The cost allocation has been revised with retroactive effect on the basis of the cooperation agreement and ALV agreements from the past. As a result, the debt on the member account of foundation UWCM has been cancelled because lower costs were charged with retroactive effect. There is no error correction, which would have implied that financial statements from the past should also have to be corrected. The effect of this change in the 2020 annual accounts is that the provision for the members account of € 1.209.797 is released in the result of 2020. The result 2020 improved with € 1.209.797. In the profit appropriation decision 2020, € 1.209.797 positive result is allocated to the Foundation UWCM member account.

Breakdown members account foundation UWCM into the current account and result position

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Current account position on members account of Foundation UWCM	8.747	8.747
Result position on members account of Foundation UWCM	1.201.050	1.267.883
Total members account foundation UWCM	<u>1.209.797</u>	<u>1.276.631</u>

Detailed overview current account position Foundation UWCM

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	8.747	8.547
Other movement in the financial year	(0)	200
Ending balance	<u>8.747</u>	<u>8.747</u>

Detailed overview result position Foundation UWCM

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	1.267.883	1.267.883
Result 2019 according to distribution of profits in the ALV	(66.833)	
Ending balance	<u>1.201.050</u>	<u>1.267.883</u>

Detailed overview provision for financial fixed assets

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	(1.025.023)	(1.025.023)
Movement	1.025.023	
Ending balance	<u>-</u>	<u>(1.025.023)</u>

Breakdown members account foundation Mosalira into the current account and result position

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Current account position on members account of foundation Mosalira	33.323	325.371
Result position on members account of foundation Mosalira	-	-
Total members account foundation Mosalira	<u>33.323</u>	<u>325.371</u>

Detailed overview current account position Foundation Mosalira

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	325.371	(132.957)
Movement in the financial year	(292.048)	325.371
Ending balance	<u>33.323</u>	<u>325.371</u>

Breakdown members account foundation LVO into the current account and result position

	<u>31/12/2020</u> €	<u>31/12/2019</u> €
Current account position on members account of foundation LVO	25.864	-
Result position on members account of foundation LVO	<u>-</u>	<u>-</u>
Total members account foundation LVO	<u><u>25.864</u></u>	<u><u>-</u></u>

Detailed overview current account position Foundation LVO

	<u>31/12/2020</u> €	<u>31/12/2019</u> €
Opening balance	(95.040)	-
Movement in the financial year	<u>120.904</u>	<u>-</u>
Ending balance	<u><u>25.864</u></u>	<u><u>-</u></u>

Inventories

	<u>31/12/2020</u> €	<u>31/12/2019</u> €
Inventory study books	62.082	61.989
Inventory UWCM merchandise	<u>3.164</u>	<u>-</u>
Ending balance	<u><u>65.246</u></u>	<u><u>61.989</u></u>

Inventory study books

€

Balance as at 1 January 2020

Acquisition cost	400.266
Cumulative depreciation	<u>(338.277)</u>
Book values	<u><u>61.989</u></u>

Movements

Investments	30.485
Disinvestment acquisition cost	(96.332)
Disinvestment cumulative depreciation	96.332
Depreciation	<u>(30.392)</u>
Balance	<u><u>93</u></u>

Balance as at 31 December 2020

Acquisition costs	334.419
Cumulative impairments and depreciation	<u>(272.337)</u>
Book value	<u><u>62.082</u></u>

7. Receivables

	31/12/2020		31/12/2019	
	Total	Remaining term > 1 year	Total	Remaining term > 1 year
	€	€	€	€
Debtors	3.345.076	0	2.064.538	0
Other revenues still to be invoiced	35.134	0	139.500	0
Prepaid costs	235.849	0	380.631	0
Province-grants receivable	60.000	0	201.386	0
Wage tax and social insurance premiums	2.382	0	19.509	0
Cost to be passed on	-	0	57.122	0
Other receivables	67.375	0	53.096	0
	<u>3.745.816</u>	<u>0</u>	<u>2.915.782</u>	<u>0</u>

The fair value of the receivables approximates the carrying amount due to their short-term character and the fact that provisions for bad debt are recognised, where necessary.

7.1 Debtors

	31/12/2020	31/12/2019
	€	€
Debtors	3.588.781	2.320.614
Less: provision for bad debt	<u>(243.705)</u>	<u>(256.076)</u>
	<u>3.345.076</u>	<u>2.064.538</u>

The debtors are mainly parents, companies and national committees which need to pay school, exam and scholarship fees.

8. Cash at banks and in hand

The cash at banks and in hand are at free disposal.

9. Equity

9.1 Other reserve

The movements in the continuity reserve is as follows:

	31/12/2020	31/12/2019
	€	€
Opening balance	931.563	1.001.205
Result Primary according to distribution of profits in the ALV	242.218	(207.008)
Result Secondary according to distribution of profits in the ALV	432.718	1.162.389
Result Boarding according to distribution of profits in the ALV		(1.025.023)
Ending balance	<u>1.606.499</u>	<u>931.563</u>

The other reserve is built up by private funds. The board estimates the maximum reservation of the continuity reserve to be € 5.421.150,-. This maximum is based on the risk analysis which was performed in the beginning of 2020.

10. Undistributed profit

The movements in the undivided result is as follows:

	31/12/2020	31/12/2019
	€	€
Opening balance	741.769	(69.642)
Result Primary according to distribution of profits in the ALV to the continuity reserve	-242.218	207.008
Result Secondary according to distribution of profits in the ALV to the continuity reserve	-432.718	(1.162.389)
Result Boarding according to distribution of profits in the ALV to the members accountant of Foundation UWCM	-66.833	1.025.023
Subtotal	-0	(0)
Result financial year	<u>1.949.667</u>	<u>741.769</u>
Ending balance	<u>1.949.667</u>	<u>741.769</u>

Proposed appropriation of profits

The board of directors proposed to distribute the profit of 2020 as follows:

Result Primary after back office costs to the continuity reserve	9.531
Result Primary after back office costs to the special-purpose reserve	9.257
Result Secondary after back office costs to the continuity reserve	(356.536)
Result Boarding after back office costs to the members account of foundation UWCM	1.209.797
Result Boarding after back office costs to the continuity reserve	1.077.618
Total result after back office costs	<u>1.949.667</u>

The profit appropriation is not reflected in these financial statements.

11. Provisions

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Provision for major maintenance of buildings	2.641.900	2.165.496
The movements in provision for major maintenance of buildings is as follows:	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	2.165.496	1.614.841
Additions	<u>541.669</u>	<u>624.978</u>
	2.707.165	2.239.819
Withdrawal	<u>(65.265)</u>	<u>(74.323)</u>
Ending balance	<u><u>2.641.900</u></u>	<u><u>2.165.496</u></u>

A provision is recognised for expenditures incurred on major maintenance work on buildings in order to spread these costs over a number of financial years. The future major maintenance work is based on a report from Bremen Bouwadviseurs which is an independent construction cost consultant. This report is renewed each two years. The addition to the provision is determined based on the expected amount of the maintenance work and the intervals between the times when major maintenance work is carried out. The provision is not indexed and is not valued at the present value. Up and including 2018 this provision includes the maintenance work on the school buildings. As of 2019 the maintenance work on the residences is also incorporated in the provision for major maintenance of buildings. Of the endowment to the maintenance provision in 2020 an amount of € 254.884,- relates to the residences and an amount of € 286,785,- relates to the school buildings.

12. Non-current liabilities

The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary costs, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. If this is liability item it is a debt.

The members accounts are free of interest. Nothing has been agreed in respect of securities.

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Members account foundation LVO	-	95.040
Student Initiative Fund (SIF)	-	92.148
	<u>-</u>	<u>187.188</u>

In 2020 the members account foundation LVO is included under the financial fixed assets.

Breakdown members account foundation LVO into the current account and result position

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Current account position on members account of foundation LVO	-	95.040
Result position on members account of foundation LVO	-	-
Total members account foundation LVO	<u>-</u>	<u>95.040</u>

Detailed overview current account position foundation LVO

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	-	959.072
Repayment current account debt based on the 10 years term 2016	-	-
Repayment difference between S4 -/- S3 personnel lumpsum 2016	-	-
Repayment other movements previous year	-	(40.928)
Repayment current account debt based on the 10 years term	-	(335.745)
Repayment difference between S4 -/- S3 personnel lumpsum	-	(190.191)
	<u>-</u>	<u>392.208</u>
Other repayment	-	(297.168)
Other movement in the financial year	-	-
Ending balance	<u>-</u>	<u>95.040</u>

Breakdown Student Initiative Fund (SIF)

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Opening balance	92.148	92.148
Other movement in the financial year	<u>(92.148)</u>	<u>-</u>
Ending balance	<u><u>-</u></u>	<u><u>92.148</u></u>

The Student Initiative Fund aims to provide funding for high-quality student projects that strive to have a significant and sustainable impact. These projects are linked to the UWC missions and values. The SIF committee consisting of staff and students. The committee set up criteria for the projects and decides about the project proposals. Students who receive funding report back to the SIF committee.

13. Current liabilities

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
School, exam and scholarship fees invoiced in advance	5.131.269	5.063.707
School fees received in advance	73.877	152.295
Debts to trade creditors	447.166	459.713
Book and locker deposits	297.092	300.217
Pension premiums	667	158
Value added tax	6.864	5.739
Payable vacation bonus	176.164	156.766
Deferred income bilateral agreements United World College the Netherlands	219.917	399.182
Other liabilities and accruals	<u>290.280</u>	<u>532.339</u>
	<u><u>6.643.296</u></u>	<u><u>7.070.116</u></u>

All current liabilities fall due in less than one year. The fair value of the current liabilities approximates the book value due to their short-term character.

14. Assets and liabilities not recognised in balance sheet (Contingent liabilities and assets)

14.1 (Multiyear) financial obligations

Contingent liabilities arising from contracts which are not recognised in the balance sheet are:

Contract	Duration of the contract	< 1 year 2021	1-5 years 2022 till 2025	> 5 years from 2026
Rent dorms	01/08/2013 till 31/07/2053	602.964	2.411.856	16.631.757
Catering boarding students	01/09/2016 till 31/07/2022 term of notice 3 months	442.989	258.415	
Cleaning school, dorm and mensa	01/01/2021 till resignation of the contract, term of notice 6 months	117.576		
Maintenance of mechanical installations	01/04/2019 till 31/03/2024	41.781	94.008	
Rent sports accommodation	15/09/2020 till 30/06/2021	35.942		
various small contracts	various	116.343	164.848	

14.2 Not capitalizing tax losses carried forward

To be settled	Available for compensation until
2012 153.184	2021
2016 36.144	2025
2017 484.155	2026
2018 235.523	2027
2019 592.946	2025
2020 2.919	2026
<u>1.504.871</u>	

No deferred income tax receivable have been recognised on the balance sheet because it is uncertain if there will be taxable profits in the future. The estimated tax losses, which can be carried forward, amount at the end of 2020 € 1.504.871 (end of 2019: € 2.005.002).

15. Government contributions

	<u>31/12/2020</u>	<u>Budget 2020</u>	<u>31/12/2019</u>
	€	€	€
Subsidy ministry of Education Culture and Science for secondary education	5.529.732	5.335.173	5.323.725
Subsidy ministry of Education Culture and Science for primary education	1.988.643	1.823.602	1.899.888
	<u>7.518.375</u>	<u>7.158.775</u>	<u>7.223.613</u>

The cooperative association does not receive the subsidies directly from the ministry of Education Culture and Science. The educational subsidies are received via foundation LVO and foundation Mosalira.

16. School-, scholarship and registration fees

	<u>31/12/2020</u>	<u>Budget 2020</u>	<u>31/12/2019</u>
	€	€	€
School-, scholarship and registration fees of day students	4.242.262	5.380.510	5.272.007
School-, scholarship and registration fees of residential students paid by UWC NL	390.708	435.167	576.480
School-, scholarship and registration fees of residential students paid by parents, National Committee's and Shelby Davis	4.644.273	3.473.283	2.949.379
	<u>9.277.243</u>	<u>9.288.960</u>	<u>8.797.866</u>

During the Covid-19 pandemic UWC Maastricht was able to honour its legal obligations (namely its duty of education and duty of care) as described in the Dutch Education Act. The most important aspect of these obligations is that UWC Maastricht, despite the serious restrictions imposed by the government's ruling to close the schools, continued to provide education resulting in an end of year report or a final transcript/diploma. Meeting the legal obligations for education makes that parents can't claim a refund of the school fee. UWC Maastricht compensated residential students who decided to return home due the Covid-19 pandemic for their residential costs.

17. Other revenue's

	<u>31/12/2020</u>	<u>Budget 2020</u>	<u>31/12/2019</u>
	€	€	€
Sponsoring child psychologist	-	30.000	100.000
Davis-Mahindra International Award		37.700	
Donations raised by Cöop. UWCM	627.061	625.000	558.321
Community clubs	34.396	63.000	61.846
Other revenue's	47.623	6.500	26.045
	<u>709.080</u>	<u>762.200</u>	<u>746.211</u>

18. Personnel costs

	<u>31/12/2020</u>	<u>Budget 2020</u>	<u>31/12/2019</u>
	€	€	€
Salary cost of the personnel which is employed by Coop. UWCM	5.128.577	5.002.639	4.457.971
Salary cost of the contracted personnel from LVO	5.036.647	4.831.066	4.882.190
Salary cost of the contracted personnel from Mosalira	1.448.282	1.313.276	1.395.847
Salary cost of the contracted personnel from third parties	9.372	7.900	24.633
Subtotal salary cost	<u>11.622.878</u>	<u>11.154.881</u>	<u>10.760.641</u>
Personal development	167.249	230.688	196.601
Recruitment costs	30.210	12.300	13.047
Relocation costs new personnel	17.373	38.000	85.301
Other personnel costs	141.532	264.725	118.957
	<u>11.979.242</u>	<u>11.700.594</u>	<u>11.174.547</u>

	<u>31/12/2020</u>	<u>Budget 2020</u>	<u>31/12/2019</u>
	€	€	€
Wages and salaries	3.893.638	3.798.025	3.397.562
Social security costs	616.436	601.299	520.691
Pension costs	572.065	558.017	501.705
Other personnel costs	46.438	45.298	38.012
	<u>5.128.577</u>	<u>5.002.639</u>	<u>4.457.970</u>

Employees

In 2020 the Cooperation employed 96 persons with a yearly average FTE of 66,67 (in 2019: 93 employees with an average FTE of 61,4).

18.1 Remuneration Head of College, Board and Supervisory Board

	<u>31/12/2020</u>	<u>31/12/2019</u>
	€	€
Current and former Heads of College	184.584	172.049
Current and former Board	-	-
Current and former Supervisory Board	-	-
	<u>184.584</u>	<u>172.049</u>

The remuneration includes periodically paid remuneration, such as salaries, holiday allowance and social premiums, remuneration to be paid after a certain term, such as pensions, allowances on termination of employment, bonus payments to the extent that these items were charged to Coöperatieve Vereniging United World College Maastricht U.A.

The legislation' Normering bezoldiging topfunctionarissen publieke en semipublieke sector (WNT) does not apply to Coöperatieve Vereniging United World College Maastricht U.A.

19. Depreciation

	31/12/2020 €	Budget 2020 €	31/12/2019 €
Land and buildings	529.981	540.098	523.303
Release contribution third parties land and buildings	(428.642)	(428.642)	(428.642)
Inventory Furniture & ICT	284.995	270.976	260.346
Book losses disposals Inventroy Furniture & ICT	16.875		
	<u>403.209</u>	<u>382.432</u>	<u>355.006</u>
Inventory study books	29.929	31.981	30.145
Book losses disposals study books	463		
	<u>433.601</u>	<u>414.414</u>	<u>385.151</u>

20. Housing costs

	31/12/2020 €	Budget 2020 €	31/12/2019 €
Rental cost	629.668	637.783	604.206
Cleaning costs	239.860	260.100	242.317
Maintenance contract costs	206.961	168.600	185.203
Energy costs	198.120	159.191	167.143
Other housing costs	144.327	114.900	113.107
	<u>1.418.936</u>	<u>1.340.574</u>	<u>1.311.976</u>

21. Other operating expenses

	31/12/2020 €	Budget 2020 €	31/12/2019 €
Endowment financial fixed assets	184.775	-	
Endowment provision bad debts	(1.087.258)	110.421	106.239
Administrative costs	812.080	869.073	805.593
Endowment maintenance provision	541.669	515.417	624.978
Overhead costs Mosalira	15.130	16.200	15.130
Overhead costs LVO	9.800	9.800	9.800
Catering costs	806.861	937.919	906.105
Curricular-, Co-curricular and service activities costs	426.173	661.745	669.992
	<u>1.709.230</u>	<u>3.120.575</u>	<u>3.137.838</u>

On June 14, 2021 an agreement was made in the ALV on the cost allocation of residential students for secondary education. The cost allocation has been revised with retroactive effect.

As a result, the debt on the member account of foundation UWCM has been cancelled because lower costs were charged with retroactive effect. The effect of this change is that the provision for the members account of € 1.209.797 is released in the result of 2020. As a result, the endowment provision bad debts has a credit balance of € 1.087.258,-

22. Financial result

	31/12/2020	Budget 2020	31/12/2019
	€	€	€
Interest and similar income	(17.251)	(4.924)	(14.911)
Exchange differences expenses	(3.229)	-	1.499
	<u>(14.022)</u>	<u>(4.924)</u>	<u>(16.410)</u>

23. Tax on result

The cooperative has one fiscal number. The tax authorities see the cooperative as one unity which is liable for income tax. The members of the cooperative have decided for the years 2017 till 2019 to economically calculate income tax if each section (primary, secondary and boarding) was separately liable for income tax. The tax on the result from ordinary business activities according to this agreement can be specified as follows:

	31/12/2020	31/12/2019
	€	€
Corporate income tax current financial year		
Primary	-	(19.847)
Corporate income tax current financial year		
Secondary	-	(81.900)
Corporate income tax current financial year		
Boarding	-	101.747
Corporate income tax previous financial years		
Primary	-	15.358
Corporate income tax previous financial years		
Secondary	-	(255.717)
Corporate income tax previous financial years		
Boarding	-	240.359
	<u>-</u>	<u>-</u>

Tax expense is a negative amount and tax income is a positive amount.

24. Specification result by section

	31/12/2020	31/12/2019
	€	€
Result Primary after result sharing and back office costs	18.788	242.218
Result Secondary after result sharing and back office costs	(356.536)	432.718
Result Boarding after result sharing and back office costs	2.287.415	66.833
	<u>1.949.667</u>	<u>741.769</u>

24.1 Specification result Primary

	31/12/2020 €	31/12/2019 €
Result Primary before result sharing and back office costs	555.686	757.793
Result sharing and back office costs	(536.898)	(511.086)
Corporate income tax 2017 till 2019	-	(4.489)
Result Primary after result sharing and back office costs	<u>18.788</u>	<u>242.218</u>

24.2 Specification result Secondary

	31/12/2020 €	31/12/2019 €
Result Secondary before result sharing and back office costs	1.249.776	2.265.541
Result sharing and back office costs	(1.606.312)	(1.495.206)
Corporate income tax 2017 till 2019	-	(337.617)
Result Secondary after result sharing and back office costs	<u>(356.536)</u>	<u>432.718</u>

24.3 Specification result Boarding

	31/12/2020 €	31/12/2019 €
Result Boarding before result sharing and back office costs	2.287.415	(275.273)
Result sharing and back office costs	-	342.106
Corporate income tax 2017 till 2019	-	342.106
Result Boarding after result sharing and back office costs	<u>2.287.415</u>	<u>66.833</u>

25. Related parties

The cooperative association is related with its members foundation LVO, foundation Mosalira and foundation UWC Maastricht. They all have entered into a corporation agreement which acts as a participants agreement according to Title 3, Book 2 of the Dutch Civil Code. With this agreement all parties have committed themselves by means of a long term cooperation to establish a United World College in Maastricht.

26. Other disclosures

Exemption from liability

The articles of association stipulate, in accordance with article 30 paragraph 1, that the members are not liable for a liquidation shortage.

The articles of association stipulate, in accordance with article 30 paragraph 2, that if the articles of association are changed regarding the liability and therefore the members are liable for the commitments of the cooperative association this liability can't be ended by ending the membership of the cooperative association.

Events after balance sheet date

There are no events after balance sheet date which should be mentioned.

Maastricht, 30-06-2021

Coöperatieve Vereniging United World College Maastricht U.A.
Board of directors

H. Schreuder

M.G. Heijltjes

M. van Roosmalen

G. H. Zwart

A.M. Paulussen

Other information

Articles of association governing profit appropriation

The articles of association stipulate, in accordance with article 19 paragraph 5, that the annual profit obtained is at the free disposal of the general members meeting. The annual profit which is not added to the other reserves will be added to the members accounts. The general members meeting can also decide to pay the profits to the members. The payment of the profits to the members needs to be in proportion of the balance of the member accounts.

The general members meeting can also decide to add the losses, which can not be added to the other reserves, to the members accounts. The addition of the losses to the members accounts needs to be in proportion of the balance of the members accounts.

CONTROLEVERKLARING VAN DE ONAFHANKELIJKE ACCOUNTANT

Aan: de Algemene ledenvergadering van Coöperatieve vereniging United World College Maastricht U.A.

A. Verklaring over de in het jaarverslag opgenomen jaarrekening 2020

Ons oordeel

Wij hebben de jaarrekening 2020 van Coöperatieve vereniging United World College Maastricht U.A. te Maastricht gecontroleerd.

Naar ons oordeel geeft de in dit jaarverslag opgenomen jaarrekening een getrouw beeld van de grootte en de samenstelling van het vermogen van Coöperatieve vereniging United World College Maastricht U.A. per 31 december 2020 en van het resultaat over 2020 in overeenstemming met Titel 9 Boek 2 BW.

De jaarrekening bestaat uit:

1. de balans per 31 december 2020;
2. de resultatenrekening over 2020;
3. het kasstroomoverzicht over 2020; en
4. de toelichting met een overzicht van de gehanteerde grondslagen voor financiële verslaggeving en andere toelichtingen.

De basis voor ons oordeel

Wij hebben onze controle uitgevoerd volgens het Nederlands recht, waaronder ook de Nederlandse controlestandaarden vallen. Onze verantwoordelijkheden op grond hiervan zijn beschreven in de sectie 'Onze verantwoordelijkheden voor de controle van de jaarrekening'.

Wij zijn onafhankelijk van Coöperatieve vereniging United World College Maastricht U.A. zoals vereist in de Wet toezicht accountantsorganisatie (Wta), de Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO) en andere voor de opdracht relevante onafhankelijkheidsregels in Nederland. Verder hebben wij voldaan aan de Verordening gedrags- en beroepsregels accountants (VGBA).

Wij vinden dat de door ons verkregen controle-informatie voldoende en geschikt is als basis voor ons oordeel.

B. Verklaring over de in het jaarverslag opgenomen andere informatie

Naast de jaarrekening en onze controleverklaring daarbij, omvat het jaarverslag andere informatie, doe bestaat uit:

- het bestuursverslag;
- de overige gegevens.

Q-Concepts Accountancy B.V.

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Op grond van onderstaande werkzaamheden zijn wij van mening dat de andere informatie:

- met de jaarrekening verenigbaar is en geen materiële afwijkingen bevat;
- alle informatie bevat die op grond van Titel 9 Boek 2 BW vereist is.

Wij hebben de andere informatie gelezen en hebben op basis van onze kennis en ons begrip, verkregen vanuit de jaarrekeningcontrole of anderszins, overwogen of de andere informatie materiële afwijkingen bevat.

Met onze werkzaamheden hebben wij voldaan aan de vereisten in Titel 9 Boek 2 BW en de Nederlandse Standaard 720. Deze werkzaamheden hebben niet dezelfde diepgang als onze controle-werkzaamheden bij de jaarrekening.

Het bestuur is verantwoordelijk voor het opstellen van het bestuursverslag en de andere informatie, waaronder de overige gegevens in overeenstemming met Titel 9 Boek 2 BW.

C. Beschrijving van verantwoordelijkheden met betrekking tot de jaarrekening

Verantwoordelijkheden van het bestuur voor de jaarrekening

Het bestuur is verantwoordelijk voor het opmaken en getrouw weergeven van de jaarrekening in overeenstemming met Titel 9 Boek 2 BW. In dit kader is het bestuur verantwoordelijk voor een zodanige interne beheersing die het bestuur noodzakelijk acht om het opmaken van de jaarrekening mogelijk te maken zonder afwijkingen van materieel belang als gevolg van fouten of fraude.

Bij het opmaken van de jaarrekening moet het bestuur afwegen of de organisatie in staat is om haar werkzaamheden in continuïteit voort te zetten. Op grond van genoemd verslaggevingsstelsel moet het bestuur de jaarrekening opmaken op basis van de continuïteitsveronderstelling, tenzij het bestuur het voornemen heeft om de organisatie te liquideren of de bedrijfsactiviteiten te beëindigen of als beëindiging het enige realistische alternatief is.

Het bestuur moet gebeurtenissen en omstandigheden waardoor gerede twijfel zou kunnen bestaan of de organisatie haar bedrijfsactiviteiten in continuïteit kan voortzetten, toelichten in de jaarrekening.

Onze verantwoordelijkheden voor de controle van de jaarrekening

Onze verantwoordelijkheid is het zodanig plannen en uitvoeren van een controleopdracht dat wij daarmee voldoende en geschikte controle-informatie verkrijgen voor het door ons af te geven oordeel.

Onze controle is uitgevoerd met een hoge mate, maar geen absolute mate van zekerheid waardoor het mogelijk is dat wij tijdens onze controle niet alle materiële fouten en fraude ontdekken. Afwijkingen kunnen ontstaan als gevolg van fraude of fouten en zijn materieel indien redelijkerwijs kan worden verwacht dat deze, afzonderlijk of gezamenlijk, van invloed kunnen zijn op de economische beslissingen die gebruikers op basis van deze jaarrekening nemen. De materialiteit beïnvloedt de aard, timing en omvang van onze controlewerkzaamheden en de evaluatie van het effect van onderkende afwijkingen op ons oordeel.

Wij hebben deze accountantscontrole professioneel kritisch uitgevoerd en hebben waar relevant professionele oordeelsvorming toegepast in overeenstemming met de Nederlandse controlestandaarden, ethische voorschriften en de onafhankelijkheidseisen.

Onze controle bestond onder andere uit:

- het identificeren en inschatten van de risico's dat de jaarrekening afwijkingen van materieel belang bevat als gevolg van fouten of fraude, het in reactie op deze risico's bepalen en uitvoeren van controlewerkzaamheden en het verkrijgen van controle-informatie die voldoende en geschikt is als basis voor ons oordeel. Bij fraude is het risico dat een afwijking van materieel belang niet ontdekt wordt groter dan bij fouten. Bij fraude kan sprake zijn van samenspanning, valsheid in geschrifte, het opzettelijk nalaten transacties vast te leggen, het opzettelijk verkeerd voorstellen van zaken of het doorbreken van de interne beheersing;
- het verkrijgen van inzicht in de interne beheersing die relevant is voor de controle met als doel controlewerkzaamheden te selecteren die passend zijn in de omstandigheden. Deze werkzaamheden hebben niet als doel om een oordeel uit te spreken over de effectiviteit van de interne beheersing van de entiteit;
- het evalueren van de geschiktheid van de gebruikte grondslagen voor financiële verslaggeving en het evalueren van de redelijkheid van schattingen door het bestuur en de toelichtingen die daarover in de jaarrekening staan;
- het vaststellen dat de door het bestuur gehanteerde continuïteitsveronderstelling aanvaardbaar is. Tevens het op basis van de verkregen controle-informatie vaststellen of er gebeurtenissen en omstandigheden zijn waardoor gerede twijfel zou kunnen bestaan of de onderneming haar bedrijfsactiviteiten in continuïteit kan voortzetten. Als wij concluderen dat er een onzekerheid van materieel belang bestaat, zijn wij verplicht om aandacht in onze controleverklaring te vestigen op de relevante gerelateerde toelichtingen in de jaarrekening. Als de toelichtingen inadequaat zijn, moeten wij onze verklaring aanpassen. Onze conclusies zijn gebaseerd op de controle-informatie die verkregen is tot de datum van onze controleverklaring. Toekomstige gebeurtenissen of omstandigheden kunnen er echter toe leiden dat een organisatie haar continuïteit niet langer kan handhaven.
- het evalueren van de presentatie, structuur en inhoud van de jaarrekening en de daarin opgenomen toelichtingen; en
- het evalueren of de jaarrekening een getrouw beeld geeft van de onderliggende transacties en gebeurtenissen.

Wij communiceren met de met governance belaste personen onder andere over de geplande reikwijdte en timing van de controle en over de significante bevindingen die uit onze controle naar voren zijn gekomen, waaronder eventuele significante tekortkomingen in de interne beheersing.

's-Hertogenbosch, 30 juni 2021
Q-Concepts Accountancy B.V.

Origineel getekend door

drs. E.E.T.M. Kalnenek RA