

Financial report 2018

Coöperatieve Vereniging United
World College Maastricht U.A.

Maastricht

23/05/2019

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Management Report

1. Report Head of College

Leadership

2018 saw the departure of Deputy Head of College and Director of Secondary School Tom Oden, who after serving at UWCM for three years returned to the United States. This role was taken up by Kate Doyle on an interim basis, until her permanent appointment as Deputy Head and Director of Secondary School in February 2019. These transitions have allowed for a further consideration of the senior management structure of UWCM, a process that will be completed in the course of 2019.

Governance

Following the signing of the *Samenwerkingsovereenkomst Coöperatie UWC Maastricht* in 2017 the Coop partners have worked hard to develop a management statute for the Cooperation UWC Maastricht. This document will be signed in early 2019. This management statute, agreed by the bevoegde gezagen LVO and Mora Lira and the Board of the School Cooperative, explicates how the various responsibilities of the partners are organised and which responsibilities are handed over the Board of the Cooperative. In addition new working agreements related to HR were agreed upon by the school and the educational partners LVO and MosaLira. This process is now completed. As a result, the school will engage in the writing of the school management statute, which will stipulate how the Board delegates some of its responsibilities to the Head of College. This work will continue in 2019.

The challenge with the Foundation UWC Maastricht and its relationship with UWC Nederland was a priority in 2018. A meeting in Brussels in July 2018, mediated by UWC International, led to promising key results and commitments from all parties. These commitments are currently being specified and will be signed early in 2019. Key outcome of these negotiations is that UWC Nederland accepts financial responsibility over the 2017 and 2018 shortfall in the contributions to UWC Maastricht's boarding budget as shown below.

In the Cooperative Board, Roel Scheepens stood down as Board member and passed on the education portfolio to Monique van Roosmalen. Paul van Logtesteyn ended his tenure on the Board after many years of involvement with UWC Maastricht. Loek Radix took his place and is responsible for the finance portfolio.

Finance

Financially the school has had a stable year. Challenges remain in the budget of the Primary column, where we continue to ensure our expenditures are monitored in line with our slightly reduced number of students in the Primary school. Progress has been made to improve the funding of our Boarding column, both through scholarship funding, a draft agreement with Stichting UWC Nederland and through additional fee-paying students selected through the UWC International Global Selections Programme (GSP). We close the financial year with an overall negative result of € 69.642,- due to a shortfall in boarding of € 1.025.023,-. In 2018 there is an incidental cost of € 655.251 in boarding. These shortfalls were the result of financial challenges with our founding partner the Stichting UWC Nederland.

Due to a significant increase in salaries negotiated in the new CLA's for Primary and Secondary education, the school has seen a need to increase the parental contributions in the Primary school by 11 percent and in the secondary school by 6 percent.

Student numbers

Student numbers remain stable with an overall enrolment of 917 students as we closed for Christmas break in December 2018. This is well beyond original capacity, and has allowed us to engage with the municipality to consider ways to expand our campus. These conversations are very preliminary and will continue in 2019 and beyond. Overall the school has a solid number of students well beyond original campus capacity.

Educational developments

The first part of 2018 was dedicated to conversations with all stakeholders on the future strategy of the school, and the writing of the school plan 2018-2023. This school plan received consent from the participation council in September 2018 and implementation is now underway. This has resulted in continued development of our educational programmes, starting with additional offerings in the area of outdoor education. In educational terms we also continue the process of streamlining good teaching and learning practices across the school and better use of ICT systems to support our programming and engagement with students and parents.

Together with our sister UWC schools and colleges we are engaging in a multi-year curriculum development project, which will allow us to offer broader and more tailor-made programmes to our senior students within or outside of the IB Diploma programme. We anticipate a first pilot of such a pioneering programme in the academic year 2021-2022

2. General information

Mission statement

UWC makes education a force to unite people, nations and cultures for peace and a sustainable future. UWC Maastricht will deliver a challenging and transformational educational experience to a diverse cross section of students, inspiring them to create more peaceful and sustainable future.

Values

Our unique model of education, driven by our mission and nine values, supports young people to flourish – physically, intellectually, emotionally and ethically.

Our nine values

International and intercultural understanding

We are committed to building communities that are free from prejudice and intolerance, irrespective of people's gender, and socioeconomic, cultural, racial, religious or national background.

Celebration of difference

We consciously create supportive environments where differences are valued and recognised for the strength they bring to communities

Personal responsibility and integrity

Personal responsibility, accountability and integrity are at the heart of the UWC experience. We expect the people we work with to behave in a similar way.

Mutual responsibility and respect

We believe in collaboration and mutual support, and recognise that respect underpins the smooth functioning of any encounter or team. People who work with our members find them dependable and respectful.

Compassion and service

Our actions and language communicate compassion and commitment to communities. We work at all levels – personally, locally, regionally, nationally – to make the world a better place.

Respect for the environment

We recognise our interdependence with the environment and actively seek solutions that will contribute to a sustainable future. Our choices and actions demonstrate this commitment.

A sense of idealism

We inspire our members to believe that it is possible to make a difference and work with others who share that belief.

Personal challenge

We are committed to learning through doing. By taking the initiative and taking on challenges, we learn about ourselves and those around us, developing a sense of responsibility for others

Action and personal example

We believe in the importance of acting on your beliefs and making your voice heard so your actions stand out.

Codes of conduct

Dutch education does not have a universally accepted code of conduct for teachers or professionals working in primary and secondary schools. The UWC movement has adopted a set of nine values and a mission statement, and all staff are expected to align their behaviour to these values in the pursuit of the UWC mission. In addition, all students, particularly the residential students, are expected to follow the UWC code of conduct. This code of conduct was established in 2008 and will be reviewed in 2018. As a CIS accredited and UWC school we also follow protocols and minimum standards established by these partner organizations. In recruitment, we choose to follow the standards of the NVP, the Nederlandse Vereniging voor Personeelsmanagement & Organisatieontwikkeling.

CSR ('maatschappelijk verantwoord ondernemen')

As a Charitable Foundation, the Cooperative UWC Maastricht makes education a force for peace and a sustainable future. We take our societal responsibility seriously, and endorse the dictum of educational philosopher John Dewey that "the moral responsibility of the school, and to those who conduct it, is to society." As a school that depends on a fundraising function, we also have a policy towards ethical fundraising. This policy stipulates that we will not solicit funds from organizations and companies with values opposed to ours (e.g. the armament industry) or from those whose activities are at odds with public health (e.g. tobacco companies).

Legal structure

The Coöperatieve Vereniging United World College Maastricht U.A. is a cooperative. The members of the cooperative are Stichting Limburgs Voortgezet Onderwijs, MosaLira Stichting voor leren, onderwijs en opvoeding and Stichting United World College Maastricht.

The main activities of the Coöperatie are :

- providing international education to primary and secondary students in the age of 3 till 18 based on the UWC Mission statement;
- exploit and maintain the campus which is used for providing the education.

International

UWC has 17 schools and colleges on 4 continents. Each of the schools and colleges has its own distinct character and identity, influenced by the host country, the specific setting, cultural context and the community. What makes each one of them a UWC is a deliberately diverse student body, with students coming from all over the world, bringing with them very different backgrounds to learn and live together - and their joined mission to make education a force for peace and sustainability.

Africa:

Waterford Kamhlaba UWC - Mbabane, Swaziland

Asia:

Li Po Chun UWC - Hong Kong SAR
 UWC Changshu - Changshu, China
 UWC Mahindra College - Pune, India
 UWC South East Asia - Singapore
 UWC Thailand - Phuket, Thailand
 UWC Isak - Japan

Europe:

UWC Adriatic - Duino, Italy
 UWC Atlantic College - Llantwit Major, UK
 UWC Dilijan - Dilijan, Armenia
 UWC Maastricht - Maastricht, the Netherlands
 UWC in Mostar - Mostar, Bosnia and Herzegovina
 UWC Red Cross Nordic- Flekke, Norway
 UWC Robert Bosch College - Freiburg, Germany

North America:

Pearson College UWC Victoria - Canada
 UWC-USA Montezuma - New Mexico, USA

Central/South America:

UWC Costa Rica - Santa Ana, Costa Rica

3. Financial information

Development of income and expenses

To provide insight in the development of the result for 2018, below an outline has been prepared based on the profit and loss account of 2018 compared to the profit and loss account of 2017.

Income and expenses are expressed in euros and as a percentage of the total revenue.

	2018		2017		movement	
	€		€		€	
Revenue						
Government contributions	6.976.809	44%	6.280.694	43%	696.115	11%
School-, scholarship and	8.369.204	52%	8.070.355	55%	298.849	4%
Other revenues	614.663	4%	325.858	2%	288.805	89%
	<u>15.960.675</u>	100%	<u>14.676.907</u>	100%	<u>1.283.768</u>	9%
Expenses						
Personnel costs	10.579.663	66%	9.707.274	66%	872.389	9%
Depreciations	424.031	3%	427.064	3%	(3.033)	-1%
Housing costs	1.242.821	8%	1.211.508	8%	31.313	3%
Other operating expenses	3.778.061	24%	2.978.051	20%	800.009	27%
	<u>16.024.575</u>	100%	<u>14.323.897</u>	98%	<u>1.700.678</u>	12%
Operating profit	(63.900)	0%	353.009	2%	(416.909)	-118%
Financial income and	(5.741)	0%	(7.056)	0%	1.314	-19%
Result from ordinary	<u>(69.642)</u>	0%	<u>345.954</u>	2%	<u>(415.595)</u>	-120%
Tax on result from ordinary	-		-			
Result after taxation	<u><u>(69.642)</u></u>	0%	<u><u>345.954</u></u>	2%	<u><u>(415.595)</u></u>	-120%

The major positive influence on the result 2018 compared to 2017 is:

The increase in student numbers but also the indexation of school fees and subsidies led to a higher income of government contributions and school fees. The overall increase of government contributions and school fees is € 994.964

The increase in other revenues of € 288.805 is because of more donations were raised by Coöp. UWCM.

The major negative influence on the result 2018 compared to 2017 is:

The personnel costs increased mainly due to the indexation in the CLA 2018-2019. The other operating expenses includes the endowment maintenance provision. Of the endowment maintenance provision, an amount of € 124.040 relates to an additional endowment due to the update of the scheduled maintenance in 2018.

The other operating expenses increased mainly due to the endowment to the provision financial fixed assets € 1.025.023. This provision includes the boarding results on the members account of Foundation UWCM (2018: € 369.772 and 2017: € 655.251).

Balance sheet

To provide insight in the development of the balance sheet for 2018, below an outline has been prepared based on the balance sheet of 2018 compared to the balance sheet of 2017.

Assets and Liabilities are expressed in euros and as a percentage of the total of the balance sheet.

	<u>31 December 2018</u>		<u>31 December 2017</u>		<u>movement</u>	
	€		€		€	
<u>Assets</u>						
<u>Fixed assets</u>						
Tangible fixed assets	3.105.292	31%	3.245.191	34%	(139.899)	-4%
Financial fixed assets	251.408	3%	248.660	3%	2.747	1%
<u>Current assets</u>						
Inventories	56.113	1%	76.345	1%	(20.232)	-27%
Receivables	2.954.994	29%	2.490.276	26%	464.718	19%
Cash at banks and in hand	3.653.487	36%	3.370.774	36%	282.713	8%
	<u>10.021.294</u>	<u>100%</u>	<u>9.431.246</u>	<u>100%</u>	<u>590.047</u>	<u>6%</u>
	<u>31 December 2018</u>		<u>31 December 2017</u>		<u>movement</u>	
	€		€		€	
<u>Liabilities</u>						
<u>Equity</u>						
Other reserve	1.001.205	10%	-	0%	1.001.205	0%
Undistributed profit	(69.642)	-1%	345.954	4%	(415.596)	-120%
<u>Provisions</u>	1.614.841	16%	1.219.132	13%	395.709	32%
<u>Non-current liabilities</u>	1.184.177	12%	2.418.261	26%	(1.234.083)	-51%
<u>Current liabilities</u>	<u>6.290.712</u>	<u>63%</u>	<u>5.447.900</u>	<u>58%</u>	<u>842.812</u>	<u>15%</u>
	<u>10.021.294</u>	<u>100%</u>	<u>9.431.246</u>	<u>100%</u>	<u>590.048</u>	<u>6%</u>

The major influence on the balance sheet 2018 compared to 2017 is:

The decrease of the non-current liabilities € 1.234.083 reflects the repayment of the loan of foundation LVO and the loan of foundation Mosalira. The increase of the current liabilities € 842.812 is caused by the deferred income of bilateral agreements, sponsoring, school, exam and scholarship fee's. The increase in the other reserve is due to the result 2017 of primary € 18.947 positive and secondary € 982.258,- positive.

Lodewijk van Oord

Financial statements

Balance sheet as at 31 December 2018

(Before appropriation of result)

Assets		31 December 2018		31 December 2017	
	Note	€	€	€	€
Fixed assets					
Tangible fixed assets	4.	3.105.292		3.245.191	
Financial fixed assets	5.	<u>251.408</u>		<u>248.660</u>	
			3.356.699		3.493.851
Current assets					
Inventories	6.	56.113		76.345	
Receivables	7.	2.954.994		2.490.276	
Cash at banks and in hand	8.	<u>3.653.487</u>		<u>3.370.774</u>	
			6.664.595		5.937.395
			<u>10.021.294</u>		<u>9.431.246</u>

(Before appropriation of result)

Liabilities

		<u>31 December 2018</u>		<u>31 December 2017</u>	
	Note	€	€	€	€
Equity					
Other reserve	9.	1.001.205		-	
Undistributed profit	10.	<u>(69.642)</u>		<u>345.954</u>	
			931.563		345.954
Provisions	11.		1.614.841		1.219.132
Non-current liabilities	12.		1.184.177		2.418.261
Current liabilities	13.		<u>6.290.712</u>		<u>5.447.900</u>
			<u>10.021.294</u>		<u>9.431.246</u>

Income statement for the year ended 31 December 2018

		2018	Budget 2018	2017
	Note	€	€	€
Revenue				
Government contributions	15.	6.976.809	6.568.606	6.280.694
School-, scholarship and registration fees	16.	8.369.204	8.047.529	8.070.355
Other revenues	17.	614.663	745.837	325.858
		<u>15.960.675</u>	<u>15.361.972</u>	<u>14.676.907</u>
Expenses				
Personnel costs	18.	10.579.663	10.524.383	9.707.274
Depreciations	19.	424.031	447.814	427.064
Housing costs	20.	1.242.821	1.257.973	1.211.508
Other operating expenses	21.	3.778.061	2.649.171	2.978.051
		<u>16.024.575</u>	<u>14.879.341</u>	<u>14.323.897</u>
Operating profit		<u>(63.900)</u>	<u>482.631</u>	<u>353.009</u>
Financial income and expenses	22.	(5.741)	(2.750)	(7.056)
		<u>(69.642)</u>	<u>479.881</u>	<u>345.954</u>
Result before tax		<u>(69.642)</u>	<u>479.881</u>	<u>345.954</u>
Tax on result		-	-	-
Result after tax		<u>(69.642)</u>	<u>479.881</u>	<u>345.954</u>

Cash flow statement for the year ended 31 December 2018

	<u>31 December 2018</u>		<u>31 December 2017</u>	
	€	€	€	€
Cash flow from operating activities				
Operating profit/(loss)		(63.900)		353.009
<i>Adjustments for:</i>				
Depreciation fixed assets	811.413		806.510	
Release contribution from third parties	(428.642)		(428.642)	
Movement in provisions	<u>395.709</u>		<u>252.112</u>	
		778.480		629.980
<i>Movements in working capital:</i>				
Inventories	20.232		12.156	
Receivables	(464.718)		(105.449)	
Current liabilities (excluding borrowings)	<u>842.812</u>		<u>483.628</u>	
		398.326		390.335
Cash generated from operations		<u>1.112.906</u>		<u>1.373.324</u>
Interest paid	<u>(5.741)</u>		<u>(7.056)</u>	
		(5.741)		(7.056)
Net cash generated from operating activities		<u>1.107.165</u>		<u>1.366.268</u>
Cash flow from investment activities				
Investments in tangible fixed assets	<u>(242.872)</u>		<u>(366.717)</u>	
Net cash generated from investment		(242.872)		(366.717)
Cash flow from financing activities				
Repayment current account mothers	(959.214)		(756.584)	
Other movement current account	285.486		(353.496)	
Student Initiative Fund (SIF)	<u>92.148</u>		<u>-</u>	
Net cash generated from financing		(581.580)		(1.110.080)
Net increase/(decrease) in cash at banks and in		282.713		(110.529)
Balance as at 1 January		3.370.774		3.481.303
Movements during the financial year		<u>282.713</u>		<u>(110.529)</u>
Balance as at 31 December		<u><u>3.653.487</u></u>		<u><u>3.370.774</u></u>

Notes to the balance sheet and income statement

1. General notes

1.1. Activities

The Coöperatieve Vereeniging United World College Maastricht U.A. makes education a force to unite people, nations and cultures for peace and a sustainable future. UWC Maastricht will deliver a challenging and transformational educational experience to a diverse cross section of students, inspiring them to create a more peaceful and sustainable future.

The main activities of the Coöperatie are :

- providing international education to primary and secondary students in the age of 3 till 18;
- exploit and maintain the campus which is used for providing the education.

1.2. Registered office

The registered and actual address of Coöperatieve Vereeniging United World College Maastricht U.A. is Discusworp 65, 6225 XP Maastricht.

1.3. Related parties

All legal entities that can be controlled, jointly controlled or significantly influenced are considered to be a related party. Also entities which can control the Company are considered to be a related party. In addition, statutory directors, other key management of Coöperatieve Vereeniging United World College Maastricht U.A. or the ultimate parent company and close relatives are regarded as related parties. Transactions with related parties are disclosed in the notes insofar as they are not transacted under normal market conditions. The nature, extent and other information is disclosed if this is necessary in order to provide the required insight.

1.4. Accounting policies for the cash flow statement

The cash flow statement has been prepared using the indirect method. The cash items disclosed in the cash flow statement comprise cash at banks and in hand.

2. General accounting policies

2.1. General

The financial statements are drawn up in accordance with the provisions of Title 9, Book 2 of the Dutch Civil Code and the firm pronouncements in the Dutch Accounting Standards including accounting guidelines RJ 640 accounting regulations regarding 'non-for-profit' entities and RJ 660 accounting regulations regarding educational institutions, as published by the Dutch Accounting Standards Board ('Raad voor de Jaarverslaggeving'). Assets and liabilities are generally valued at historical cost, production cost or at fair value at the time of acquisition. If no specific valuation principle has been stated, valuation is at historical cost. In the balance sheet, income statement and the cash flow statement, references are made to the notes.

2.2. Comparison with previous year

The valuation principles and method of determining the result are the same as those used in the previous year, with the exception of the changes in accounting policies as set out in the relevant sections.

2.3. Foreign currency

Transactions in foreign currencies are stated in the financial statements at the exchange rate of the functional currency on the transaction date.

3. Accounting policies applied to the valuation of assets and liabilities

3.1. Tangible fixed assets

Land and buildings are valued at historical cost plus additional costs or production cost less straight-line depreciation based on the expected useful life. Land is not depreciated. Impairments expected on the balance sheet date are taken into account. With regard to the determination as to whether a tangible fixed asset is subject to an impairment, please refer to the relevant section.

Subsidies on investments will be deducted from the historical cost price or production cost of the assets to which the subsidies relate.

A provision for major maintenance has been created for the future costs of major maintenance to the buildings. The addition to the provision is determined based on the expected amount of the maintenance work and the intervals between the times when major maintenance work is carried out.

The used depreciation periods are :

- Land	no depreciation
- Buildings	40 years
- Inventory and furniture	10-20 years
- ICT	3-5 years

3.2. Financial fixed assets

Receivables recognised under financial fixed assets are initially measured at fair value and subsequently carried at amortised cost.

3.2.1. Members account

The members account can be debited or credited according to the members contract. The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary cost, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. The members accounts are free of interest.

3.3. Impairment of non-current assets

The realisable value is initially based on a binding sale agreement; if there is no such agreement, the realisable value is determined based on the active market, whereby usually the prevailing bid price is taken as market price. For the determination of the value in use, an estimate is made of the future net cash flows.

If it is established that an impairment that was recognised in the past no longer exists or has reduced, the increased carrying amount of the asset concerned is set no higher than the carrying amount that would have been determined if no impairment value adjustment for the asset concerned had been reported.

The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. If any such evidence exists, the impairment loss is determined and recognised in the income statement

The amount of an impairment loss incurred on financial assets stated at amortised cost is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss shall be reversed. The reversal shall not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal shall be recognised through profit or loss.

3.4. Inventories

The inventories refers to the study books which are being used by the students and to the library books. Inventories are valued at historical cost less straight-line depreciation based on the expected useful life. The used depreciation period for study and library books is four years.

3.5. Accounts receivable

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost. If payment of the receivable is postponed under an extended payment deadline, fair value is measured on the basis of the discounted value of the expected revenues. Interest gains are recognised using the effective interest method. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables.

3.6. Cash at banks and in hand

Cash at banks and in hand represent cash in hand, bank balances and deposits with terms of less than twelve months. Cash at banks and in hand is carried at nominal value.

3.7. Equity

The equity contains the result before appropriation.

3.8 Continuity reserve

The continuity reserve has been drawn up to cover risks in the short-term and to ensure the Coöperatieve Vereeniging United World College Maastricht U.A. can meet its obligations in the future in case of unexpected events. The continuity reserve consists of freely disposable capital. The size of the continuity reserve is based on 25% of turnover which is budgeted for next year.

3.8. Provisions

3.8.1. General

Provisions are measured at the best estimate of the amount that is necessary to settle the obligation as per the balance sheet date. The other provisions are carried at the nominal value of the expenditure that is expected to be necessary in order to settle the obligation, unless stated otherwise.

The cooperative association has a defined benefit pension plan with the APG pension fund. The pension plan is based on the average salary system.

The cooperative association pays premiums based on legal requirements and a contractual basis to the APG pension fund. The Cooperation has no other obligation under the pension plan then to pay the pension premiums. Premiums are recognised as employee cost when they are due. Prepaid contributions are recognised as deferred assets if these lead to a refund or reduction of future payments.

Contributions that are due but have not yet been paid are presented as liabilities.

3.8.2. Provision for major maintenance of buildings

A provision is recognised for expenditures incurred on major maintenance work on buildings in order to spread these costs over a number of financial years. The addition to the provision is determined based on the expected amount of the maintenance work and the intervals between the times when major maintenance work is carried out.

3.9. Non-current liabilities

The non-current liabilities are valued at the fair value.

3.9.1. Members account

On initial recognition long-term debts are recognised at fair value. Transaction costs which can be directly attributed to the acquisition of the long-term debts are included in the initial recognition.

After initial recognition long-term debts are recognised at the amortised cost price, being the amount received taking into account premiums or discounts and minus transaction costs.

The difference between stated book value and the mature redemption value is accounted for as interest cost in the income statement on the basis of the effective interest rate during the estimated term of the long-term debts.

The members account can be debited or credited according to the members contract. The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary cost, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. The members accounts are free of interest.

3.10. Current liabilities

On initial recognition current liabilities are recognised at fair value. After initial recognition current liabilities are recognised at the amortised cost price, being the amount received, taking into account premiums or discounts, less transaction costs. This usually is the nominal value.

4. Principles for the determination of the result

4.1. General

The result is the difference between the realisable value of the goods/services provided and the costs and other charges during the year. The results on transactions are recognised in the year in which they are realised.

4.2. Sales of services

Revenues from the services rendered are recognised in proportion to the services delivered, based on the services rendered up to the balance sheet date in proportion to the total of services to be rendered. The Government contributions, school-, scholarship, registration fees and other revenues are included in the revenue in the year to which they apply.

4.3. Other operating income

In other operating income results are recognized which are not directly linked to the supply of goods or services as part of the normal, non-incidental operations. The other operating income comprises of royalty income. Royalty income is recognised on an accrual basis in accordance with the substance of the relevant agreements.

4.3. Personnel costs

Salaries, wages and social security contributions are charged to the income statement based on the terms of employment, where they are due to employees and the tax authorities respectively. The cooperative association pays premiums based on legal requirements and a contractual basis to the APG pension fund. The cooperative association has no other obligation under the pension plan then to pay the pension premiums. Premiums are recognised as employee cost when they are due.

4.4. Depreciations

The depreciations of tangible fixed assets are based on the historical cost. The depreciations are based on straight-line depreciation and the expected useful life. Land is not depreciated.

4.5. Housing cost and other operating expenses

These cost are based on the historical cost and are recorded as cost in the year which these cost relate to.

4.6. Financial income and expenses

Interest income and expenses are recognised on a pro rata basis, taking account of the effective interest rate of the assets and liabilities to which they relate.

4. Tangible fixed assets

	Land and buildings	Inventory Furniture & ICT	Assets under con- struction	Total
	€	€	€	€
Balance as at 1 January 2018				
Acquisition cost	19.315.996	2.646.859		21.962.855
Cumulative impairments and depreciation	(2.140.538)	(1.318.438)		(3.458.976)
Cumulative contribution third parties	(17.145.676)			(17.145.676)
Cumulative release contribution third parties	1.886.988			1.886.988
Book values	<u>1.916.770</u>	<u>1.328.421</u>	<u>-</u>	<u>3.245.191</u>
Movements				
Investments without donations from third parties	112.974	129.898		242.872
Donations from third parties				-
Depreciation	(517.218)	(294.195)	-	(811.413)
Release contribution from third parties	428.642	-	-	428.642
Balance	<u>24.398</u>	<u>(164.297)</u>	<u>-</u>	<u>(139.899)</u>
Balance as at 31 December 2018				
Acquisition costs	19.428.970	2.776.757	-	22.205.727
Cumulative impairments and depreciation	(2.657.756)	(1.612.633)	-	(4.270.389)
Cumulative contribution third parties	(17.145.676)			(17.145.676)
Cumulative release contribution third parties	2.315.630			2.315.630
Book value	<u>1.941.168</u>	<u>1.164.123</u>	<u>-</u>	<u>3.105.292</u>

The total investment in 2018 is € 242.872 and this is within the budget 2018 € 390.405,-.

5. Financial fixed assets

The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary costs, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. If this is an asset item it is a receivable. The members accounts are free of interest. Nothing has been agreed in respect of securities.

	<u>31/12/2018</u> €	<u>31/12/2017</u> €
Members account foundation UWCM	1.276.431	248.660
Provision for financial fixed assets	<u>(1.025.023)</u>	<u>-</u>
Ending balance	<u><u>251.408</u></u>	<u><u>248.660</u></u>

Breakdown members account foundation UWCM into the current account and result position

	<u>31/12/2018</u> €	<u>31/12/2017</u> €
Current account position on members account of Foundation UWCM	8.547	5.800
Result position on members account of Foundation UWCM	<u>1.267.883</u>	<u>242.860</u>
Total members account foundation UWCM	<u><u>1.276.431</u></u>	<u><u>248.660</u></u>

Detailed overview current account position Foundation UWCM

	<u>31/12/2018</u> €	<u>31/12/2017</u> €
Opening balance	5.800	
Other movement in the financial year	<u>2.747</u>	<u>5.800</u>
Ending balance	<u><u>8.547</u></u>	<u><u>5.800</u></u>

Detailed overview result position Foundation UWCM

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Opening balance	242.860	460.778
Result 2017 according to distribution of profits in the ALV	655.251	(217.918)
Invoice result boarding 2018	369.772	-
Ending balance	<u><u>1.267.883</u></u>	<u><u>242.860</u></u>

Detailed overview provision for financial fixed assets

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Opening balance	-	-
Result boarding 2017	(655.251)	-
Result boarding 2018	(369.772)	-
Ending balance	<u><u>(1.025.023)</u></u>	<u><u>-</u></u>

6. Inventories
**Inventory
study books**

€

Balance as at 1 January 2018

Acquisition cost	343.218
Cumulative depreciation	<u>(266.873)</u>
Book values	<u><u>76.345</u></u>

Movements

Investments	21.028
Depreciation	<u>(41.259)</u>
Balance	<u><u>(20.232)</u></u>

Balance as at 31 December 2018

Acquisition costs	364.245
Cumulative impairments and depreciation	<u>(308.132)</u>
Book value	<u><u>56.113</u></u>

7. Receivables

	31/12/2018		31/12/2017	
	Total	Remaining term > 1 year	Total	Remaining term > 1 year
	€	€	€	€
Debtors	2.228.183	0	2.138.100	0
Prepaid costs	402.219		320.447	
Province-grants receivable	192.000		-	
Other receivables	132.592	0	31.729	0
	<u>2.954.994</u>	<u>0</u>	<u>2.490.276</u>	<u>0</u>

The fair value of the receivables approximates the carrying amount due to their short-term character and the fact that provisions for bad debt are recognised, where necessary.

7.1 Debtors

	31/12/2018	31/12/2017
	€	€
Debtors	2.422.504	2.854.220
Less: provision for bad debt	(194.321)	(716.119)
	<u>2.228.183</u>	<u>2.138.100</u>

8. Cash at banks and in hand

The cash at banks and in hand are at free disposal.

9. Equity

9.1 Other reserve

The movements in the continuity reserve is as follows:

	2018 €	2017 €
Opening balance	-	-
Result Primary 2017 according to distribution of profits in the ALV	18.947	
Result Secondary 2017 according to distribution of profits in the ALV	982.258	
Ending balance	<u>1.001.205</u>	<u>-</u>

The other reserve is a continuity reserve until the threshold of € 4.056.549 is reached.

The board estimates the maximum reservation of the continuity reserve to be 25% of next year's budgeted turnover. The maximum reservation is € 4.056.549,- (€ 16.226.196,- x 25%).

10. Undistributed profit

The movements in the undivided result is as follows:

	2018 €	2017 €
Opening balance	345.954	217.918
Result Primary 2017 according to distribution of profits in the ALV to the continuity reserve	(18.947)	
Result Secondary 2017 according to distribution of profits in the ALV to the continuity reserve	(982.258)	
Result Boarding 2017 according to distribution of profits in the ALV to the members accountant of Foundation UWCM	655.251	(217.918)
Subtotal	-	-
Result financial year	(69.642)	345.954
Ending balance	<u>(69.642)</u>	<u>345.954</u>

Proposed appropriation of profits

The board of directors proposed to distribute the profit of 2018 as follows:

Result Primary after back office costs to the continuity reserve	(207.008)
Result Secondary after back office costs to the continuity reserve	1.162.389
Result Boarding after back office costs to the continuity reserve	(1.025.023)
Total result after back office costs	<u>(69.642)</u>

The profit appropriation is not reflected in these financial statements.

11. Provisions

The movements in provisions is as follows:

	2018	2017
	€	€
	1.219.132	967.020
	426.959	287.236
Opening balance	1.646.091	1.254.256
Additions	(31.250)	(35.124)
	1.614.841	1.219.132
Withdrawal		
Ending balance		

A provision is recognised for expenditures incurred on major maintenance work on buildings in order to spread these costs over a number of financial years. The addition to the provision is determined based on the expected amount of the maintenance work and the intervals between the times when major maintenance work is carried out. The provision is not indexed and is not valued at the present value.

Of the endowment maintenance provision, an amount of € 124.040 relates to an additional endowment due to the update of the scheduled maintenance in 2018.

12. Non-current liabilities

The members account can be divided into a current account position and a result position. The current account position only contains the investments of the members into the cooperative association. This is the difference between the subsidies which are received from the Ministry of Education Culture & Science and the salary costs, transfer of assets and other investment by the members. The result position only contains results according to the appropriation of the results as decided by the General Members Meeting until the balance date of the annual account. If this is liability item it is a debt. The members accounts are free of interest. Nothing has been agreed in respect of securities.

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Members account foundation LVO	959.072	2.149.210
Members account foundation Mosalira	132.957	269.050
Student Initiative Fund (SIF)	92.148	
	<u>1.184.177</u>	<u>2.418.261</u>

Breakdown members account foundation LVO into the current account and result position

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Current account position on members account of foundation UWCM	959.072	2.149.210
Result position on members account of foundation UWCM	-	-
Total members account foundation UWCM	<u>959.072</u>	<u>2.149.210</u>

Detailed overview current account position foundation LVO

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Opening balance	2.149.210	3.037.353
Repayment current account debt based on the 10 years term 2016	(335.745)	
Repayment difference between S4 -/- S3 personnel lumpsum 2016	(190.191)	
Repayment other movements previous year	(179.194)	(541.401)
Repayment current account debt based on the 10 years term 2018	(335.745)	(335.745)
Repayment difference between S4 -/- S3 personnel lumpsum 2018	(190.191)	(190.191)
	<u>918.144</u>	<u>1.970.016</u>
Other movement in the financial year	40.928	179.194
Ending balance	<u>959.072</u>	<u>2.149.210</u>

In the beginning of April 2019 € 40.928 was paid to foundation LVO regarding the remaining repayment of 2018.

Breakdown members account foundation Mosalira into the current account and result position

	<u>31/12/2018</u> €	<u>31/12/2017</u> €
Current account position on members account of foundation Mosalira	132.957	269.050
Result position on members account of foundation Mosalira	-	-
Total members account foundation Mosalira	<u><u>132.957</u></u>	<u><u>269.050</u></u>

Detailed overview current account position Foundation Mosalira

	<u>31/12/2018</u> €	<u>31/12/2017</u> €
Opening balance	269.050	485.189
Repayment current account debt based on the 10 years term	(88.107)	(88.107)
Repayment other movements from 2017	359.959	
Repayment other movements from 2015 and 2016		219.666
	<u>540.902</u>	<u>616.748</u>
Other movement in the financial year	(407.945)	(347.697)
Ending balance	<u><u>132.957</u></u>	<u><u>269.050</u></u>

Breakdown Student Initiative Fund (SIF)

	<u>31/12/2018</u> €	<u>31/12/2017</u> €
Opening balance	-	-
Other movement in the financial year	92.148	-
Ending balance	<u><u>92.148</u></u>	<u><u>-</u></u>

The Student Initiative Fund aims to provide funding for high-quality student projects that strive to have a significant and sustainable impact. These projects are linked to the UWC missions and values. The SIF committee consisting of staff and students. The committee set up criteria for the projects and decides about the project proposals. Students who receive funding report back to the SIF committee.

13. Current liabilities

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
School, exam and scholarship fees invoiced in advance	4.410.894	4.296.037
School fees received in advance	143.680	69.630
Debts to trade creditors	288.543	141.629
Book and locker deposits	290.125	294.969
Wage tax and social insurance premiums	164.316	93.657
Pension premiums	5.299	47.741
Value added tax	2.776	3.361
Current account foundation Educational	-	8.443
Payable vacation bonus	136.838	111.392
Deferred income bilateral agreements United World College the Netherlands	411.542	299.250
Other liabilities and accruals	436.699	81.792
	<u>6.290.712</u>	<u>5.447.900</u>

All current liabilities fall due in less than one year. The fair value of the current liabilities approximates the book value due to their short-term character.

14. Assets and liabilities not recognised in balance sheet (Contingent liabilities and assets)

14.1 (Multiyear) financial obligations

Contingent liabilities arising from contracts which are not recognised in the balance sheet are:

Contract	Duration of the contract	< 1 year 2019	1-5 years 2020 till 2023	> 5 years from 2024
Rent dorms	01/08/2013 till 31/07/2053	578.476	2.313.904	17.113.248
Catering boarding students	01/09/2016 till 31/07/2019 term of notice 3 months	524.117		
Cleaning school	01/01/2019 till resignation of the contract, term of notice 6 months	107.992		
Rent and service 6 multifunctional printers and uniFlow	1/08/2018 till 31/07/2023	19.960	71.523	
Rent sport facilities	15/09/2018 till 30/06/2018	13.828		
Maintenance electrical installations school and dorms	01/01/2019 till 01/09/2020 till resignation of the contract, terms of notice 2 months	12.608		
Waste management	16/06/2018 till 16/06/2019 term of notice 6 months	10.346		
various small contracts	various	84.516	14.842	

14.2 Not capitalizing tax losses carried forward

To be settled	Available for compensation until
2011 528.150	2020
2012 153.184	2021
2016 36.144	2025
2017 484.155	2026
2018 1.379.464	2027
<u>2.581.097</u>	

These losses can be offset against expected future fiscal profits for a period of nine years.

No deferred income tax receivable have been recognised on the balance sheet because it is uncertain if there will be taxable profits in the future. The estimated tax losses, which can be carried forward, amount at the end of 2018 € 2.581.097 (end of 2017: € 1.201.633).

15. Government contributions

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Subsidy ministry of Education Culture and Science for secondary education	5.078.694	4.843.947	4.426.519
Subsidy ministry of Education Culture and Science for primary education	1.898.115	1.724.659	1.854.175
	<u>6.976.809</u>	<u>6.568.606</u>	<u>6.280.694</u>

16. School-, scholarship and registration fees

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
School-, scholarship and registration fees of day students	4.965.232	4.811.916	4.682.277
School-, scholarship and registration fees of residential students paid by foundation United World College Maastricht	593.208	696.333	869.001
School-, scholarship and registration fees of residential students paid by parents, National Committee's and Shelby Davis	2.810.763	2.539.279	2.519.077
	<u>8.369.204</u>	<u>8.047.529</u>	<u>8.070.355</u>

17. Other revenue's

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Sponsoring child psychologist	100.000	100.000	100.000
Davis-Mahindra International Award	34.350	37.700	33.611
Donations raised by Cöop. UWCM	395.786	516.810	94.300
Community clubs	74.238	71.700	66.414
Other revenue's	10.288	19.627	31.533
	<u>614.663</u>	<u>745.837</u>	<u>325.858</u>

18. Personnel costs

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Personnel cost of the personnel which is employed by Coop. UWCM	4.134.935	4.136.012	3.662.721
Personnel cost of the contracted personnel from LVO	4.599.596	4.397.369	4.183.291
Personnel cost of the contracted personnel from MosaLira	1.485.593	1.476.738	1.423.439
Personnel cost of the contracted personnel from third parties	7.989	10.900	49.389
Personal development	160.328	126.290	93.699
Recruitment costs	3.698	15.000	14.087
Relocation costs new personnel	26.860	49.500	58.449
Other personnel costs	160.663	312.574	222.201
	<u>10.579.663</u>	<u>10.524.383</u>	<u>9.707.274</u>

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Wages and salaries	3.205.690	3.206.524	2.861.795
Social security costs	454.731	454.849	374.129
Pension costs	439.456	439.570	390.283
Other personnel costs	35.059	35.068	36.513
	<u>4.134.935</u>	<u>4.136.012</u>	<u>3.662.721</u>

Employees

In 2018 the Cooperation employed 77 persons with a yearly average FTE of 59,2 (in 2017: 85 employees with an average FTE of 56,81).

18.1 Remuneration Head of College, Board and Supervisory Board

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Current and former Heads of College	161.357	120.168
Current and former Board	-	-
Current and former Supervisory Board	-	-
	<u>161.357</u>	<u>120.168</u>

The remuneration includes periodically paid remuneration, such as salaries, holiday allowance and social premiums, remuneration to be paid after a certain term, such as pensions, allowances on termination of employment, bonus payments to the extent that these items were charged to Coöperatieve Vereniging United World College Maastricht U.A.

The legislation 'Normering bezoldiging topfunctionarissen publieke en semipublieke sector (WNT)' does not apply to Coöperatieve Vereniging United World College Maastricht U.A.

19. Depreciation

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Land and buildings	517.218	522.878	500.825
Release contribution third parties land and buildings	(428.642)	(428.642)	(419.477)
Inventory Furniture & ICT	294.195	309.450	296.520
	<u>382.771</u>	<u>403.686</u>	<u>377.868</u>
Inventory study books	41.259	44.127	49.196
	<u>424.031</u>	<u>447.814</u>	<u>427.064</u>

20. Housing costs

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Rental cost	588.612	602.217	583.643
Cleaning costs	222.487	234.900	215.495
Maintenance contract costs	205.198	166.700	173.596
Energy costs	145.773	151.400	142.586
Other housing costs	80.751	102.756	96.188
	<u>1.242.821</u>	<u>1.257.973</u>	<u>1.211.508</u>

21. Other operating expenses

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Endowment financial fixed assets	1.025.023	-	-
Endowment provision bad debts	141.056	73.280	645.095
Administrative costs	738.313	773.247	696.643
Endowment maintenance provision	426.959	274.332	287.236
Overhead costs Mosalira	14.761	14.625	14.401
Overhead costs LVO	9.459	9.459	10.447
Catering costs	856.585	889.885	826.220
Curricular-, Co-curricular and service activities costs	565.905	614.345	498.010
	<u>3.778.061</u>	<u>2.649.171</u>	<u>2.978.051</u>

The endowment to the provision financial fixed assets € 1.025.023 includes the provision for the boarding results on the members account of Foundation UWCM (2018: € 369.772 and 2017 € 655.251).

Of the endowment to the maintenance provision, an amount of € 124.040 relates to an additional endowment due to the update of the scheduled maintenance in 2018.

22. Financial result

	<u>31/12/2018</u>	<u>Budget 2018</u>	<u>31/12/2017</u>
	€	€	€
Interest and similar income	(5.332)	(2.750)	(5.011)
Exchange differences expenses	409	-	2.044
	<u>(5.741)</u>	<u>(2.750)</u>	<u>(7.056)</u>

24. Specification result by section

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Result Primary after result sharing and back office costs	(207.008)	18.947
Result Secondary after result sharing and back office costs	1.162.389	982.258
Result Boarding after result sharing and back office costs	<u>(1.025.023)</u>	<u>(655.251)</u>
	<u>(69.642)</u>	<u>345.954</u>

24.1 Specification result Primary

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Result Primary before result sharing and back office costs	380.950	635.289
Result sharing and back office costs	<u>(587.958)</u>	<u>(616.342)</u>
Result Primary after result sharing and back office costs	<u>(207.008)</u>	<u>18.947</u>

24.2 Specification result Secondary

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Result Secondary before result sharing and back office costs	2.390.658	2.102.622
Result sharing and back office costs	<u>(1.228.269)</u>	<u>(1.120.364)</u>
Result Secondary after result sharing and back office costs	<u>1.162.389</u>	<u>982.258</u>

24.3 Specification result Boarding

	<u>31/12/2018</u>	<u>31/12/2017</u>
	€	€
Result Boarding before result sharing and back office costs	(1.025.023)	(730.549)
Result sharing and back office costs	<u>-</u>	<u>75.298</u>
Result Boarding after result sharing and back office costs	<u>(1.025.023)</u>	<u>(655.251)</u>

25. Related parties

The cooperative association is related with its members foundation LVO, foundation Mosalira and foundation UWC Maastricht. They all have entered into a corporation agreement which acts as a participants agreement according to Title 3, Book 2 of the Dutch Civil Code.

With this agreement all parties have committed themselves by means of a long term cooperation to establish a United World College in Maastricht.

26. Other disclosures

Exemption from liability

The articles of association stipulate, in accordance with article 30 paragraph 1, that the members are not liable for a liquidation shortage.

The articles of association stipulate, in accordance with article 30 paragraph 2, that if the articles of association are changed regarding the liability and therefore the members are liable for the commitments of the cooperative association this liability can't be ended by ending the membership of the cooperative association.

Events after balance sheet date

There are no events after balance sheet date which should be mentioned.

Maastricht, 23/05/2019

Coöperatieve Vereniging United World College Maastricht U.A.
Board of directors


H. Schreuder
E.B.J. van der Wal
M.G. de Haan - Heijltjes
L. Radix
M. van Roosmalen

Other information

Articles of association governing profit appropriation

The articles of association stipulate, in accordance with article 19 paragraph 5, that the annual profit obtained is at the free disposal of the general members meeting. The annual profit which is not added to the other reserves will be added to the members accounts. The general members meeting can also decide to pay the profits to the members. The payment of the profits to the members needs to be in proportion of the balance of the member accounts.

The general members meeting can also decide to add the losses, which can not be added to the other reserves, to the members accounts. The addition of the losses to the members accounts needs to be in proportion of the balance of the members accounts.

CONTROLEVERKLARING VAN DE ONAFHANKELIJKE ACCOUNTANT

Aan: de algemene ledenvergadering van Coöperatieve vereniging United World College Maastricht U.A.

A. Verklaring over de in het jaarverslag opgenomen jaarrekening 2018**Ons oordeel**

Wij hebben de jaarrekening 2018 van Coöperatieve vereniging United World College Maastricht U.A. gecontroleerd. Naar ons oordeel geeft de in dit jaarverslag opgenomen jaarrekening een getrouw beeld van de grootte en de samenstelling van het vermogen van Coöperatieve vereniging United World College Maastricht U.A. op 31 december 2018 en van het resultaat over 2018 in overeenstemming met Titel 9 Boek 2 BW.

De jaarrekening bestaat uit:

1. de balans per 31 december 2018;
2. de resultatenrekening over 2018; en
3. de toelichting met een overzicht van de gehanteerde grondslagen voor financiële verslaggeving en andere toelichtingen.

De basis voor ons oordeel

Wij hebben onze controle uitgevoerd volgens het Nederlands recht, waaronder ook de Nederlandse controlestandaarden vallen. Onze verantwoordelijkheden op grond hiervan zijn beschreven in de sectie 'Onze verantwoordelijkheden voor de controle van de jaarrekening'.

Wij zijn onafhankelijk van Coöperatieve vereniging United World College Maastricht U.A. zoals vereist in de Wet toezicht accountantsorganisatie (Wta), de Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO) en andere voor de opdracht relevante onafhankelijkheidsregels in Nederland. Verder hebben wij voldaan aan de Verordening gedrags- en beroepsregels accountants (VGBA).

Wij vinden dat de door ons verkregen controle-informatie voldoende en geschikt is als basis voor ons oordeel.

B. Verklaring over de in het jaarverslag opgenomen andere informatie

Naast de jaarrekening en onze controleverklaring daarbij, omvat het jaarverslag andere informatie, die bestaat uit:

- het bestuursverslag;
- de overige gegevens.

Op grond van onderstaande werkzaamheden zijn wij van mening dat de andere informatie:

- met de jaarrekening verenigbaar is en geen materiële afwijkingen bevat;
- alle informatie bevat die op grond van Titel 9 Boek 2 BW vereist is.

Wij hebben de andere informatie gelezen en hebben op basis van onze kennis en ons begrip, verkregen vanuit de jaarrekeningcontrole of anderszins, overwogen of de andere informatie materiële afwijkingen bevat.

Met onze werkzaamheden hebben wij voldaan aan de vereisten in Titel 9 Boek 2 BW en de Nederlandse Standaard 720. Deze werkzaamheden hebben niet dezelfde diepgang als onze controlewerkzaamheden bij de jaarrekening.

Het bestuur is verantwoordelijk voor het opstellen van het bestuursverslag en de andere informatie, waaronder de overige gegevens in overeenstemming met Titel 9 Boek 2 BW.

C. Beschrijving van verantwoordelijkheden met betrekking tot de jaarrekening

Verantwoordelijkheden van het bestuur voor de jaarrekening

Het bestuur is verantwoordelijk voor het opmaken en getrouw weergeven van de jaarrekening in overeenstemming met Titel 9 Boek 2 BW. In dit kader is het bestuur verantwoordelijk voor een zodanige interne beheersing die de directie noodzakelijk acht om het opmaken van de jaarrekening mogelijk te maken zonder afwijkingen van materieel belang als gevolg van fouten of fraude.

Bij het opmaken van de jaarrekening moet het bestuur afwegen of de organisatie in staat is om haar werkzaamheden in continuïteit voort te zetten. Op grond van genoemd verslaggevingsstelsel moet het bestuur de jaarrekening opmaken op basis van de continuïteitsveronderstelling, tenzij het bestuur het voornemen heeft om de organisatie te liquideren of de bedrijfsactiviteiten te beëindigen of als beëindiging het enige realistische alternatief is.

Het bestuur moet gebeurtenissen en omstandigheden waardoor gerede twijfel zou kunnen bestaan of de organisatie haar bedrijfsactiviteiten in continuïteit kan voortzetten, toelichten in de jaarrekening.

Onze verantwoordelijkheden voor de controle van de jaarrekening

Onze verantwoordelijkheid is het zodanig plannen en uitvoeren van een controleopdracht dat wij daarmee voldoende en geschikte controle-informatie verkrijgen voor het door ons af te geven oordeel.

Onze controle is uitgevoerd met een hoge mate, maar geen absolute mate van zekerheid waardoor het mogelijk is dat wij tijdens onze controle niet alle materiële fouten en fraude ontdekken. Afwijkingen kunnen ontstaan als gevolg van fraude of fouten en zijn materieel indien redelijkerwijs kan worden verwacht dat deze, afzonderlijk of gezamenlijk, van invloed kunnen zijn op de economische beslissingen die gebruikers op basis van deze jaarrekening nemen. De materialiteit beïnvloedt de aard, timing en omvang van onze controlewerkzaamheden en de evaluatie van het effect van onderkende afwijkingen op ons oordeel.

Wij hebben deze accountantscontrole professioneel kritisch uitgevoerd en hebben waar relevant professionele oordeelsvorming toegepast in overeenstemming met de Nederlandse controlestandaarden, ethische voorschriften en de onafhankelijkheidseisen.

Onze controle bestond onder andere uit:

- het identificeren en inschatten van de risico's dat de jaarrekening afwijkingen van materieel belang bevat als gevolg van fouten of fraude, het in reactie op deze risico's bepalen en uitvoeren van controlewerkzaamheden en het verkrijgen van controle-informatie die voldoende en geschikt is als basis voor ons oordeel. Bij fraude is het risico dat een afwijking van materieel belang niet ontdekt wordt groter dan bij fouten. Bij fraude kan sprake zijn van samenspanning, valsheid in geschrifte, het opzettelijk nalaten transacties vast te leggen, het opzettelijk verkeerd voorstellen van zaken of het doorbreken van de interne beheersing;
- het verkrijgen van inzicht in de interne beheersing die relevant is voor de controle met als doel controlewerkzaamheden te selecteren die passend zijn in de omstandigheden. Deze werkzaamheden hebben niet als doel om een oordeel uit te spreken over de effectiviteit van de interne beheersing van de entiteit;
- het evalueren van de geschiktheid van de gebruikte grondslagen voor financiële verslaggeving en het evalueren van de redelijkheid van schattingen door de directie en de toelichtingen die daarover in de jaarrekening staan;
- het vaststellen dat de door het bestuur gehanteerde continuïteitsveronderstelling aanvaardbaar is. Tevens het op basis van de verkregen controle-informatie vaststellen of er gebeurtenissen en omstandigheden zijn waardoor gerede twijfel zou kunnen bestaan of de onderneming haar bedrijfsactiviteiten in continuïteit kan voortzetten. Als wij concluderen dat er een onzekerheid van materieel belang bestaat, zijn wij verplicht om aandacht in onze controleverklaring te vestigen op de relevante gerelateerde toelichtingen in de jaarrekening. Als de toelichtingen inadequaat zijn, moeten wij onze verklaring aanpassen. Onze conclusies zijn gebaseerd op de controle-informatie die verkregen is tot de datum van onze controleverklaring. Toekomstige gebeurtenissen of omstandigheden kunnen er echter toe leiden dat een organisatie haar continuïteit niet langer kan handhaven;
- het evalueren van de presentatie, structuur en inhoud van de jaarrekening en de daarin opgenomen toelichtingen; en
- het evalueren of de jaarrekening een getrouw beeld geeft van de onderliggende transacties en gebeurtenissen.

Wij communiceren met de met governance belaste personen onder andere over de geplande reikwijdte en timing van de controle en over de significante bevindingen die uit onze controle naar voren zijn gekomen, waaronder eventuele significante tekortkomingen in de interne beheersing.

's-Hertogenbosch, 3 juni 2019

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Origineel getekend door

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